

Statement of Operations - Consolidated  
For the month ending: 2021-05-31



	CURRENT MONTH				
	Actual	Budget	Variance	Var %	LY Actual
<b>REVENUE</b>					
<b><u>Resident Income</u></b>					
Basic Accommodation	143,967.90	143,767.00	200.90	0.1%	140,517.04
Rent	148,766.31	156,628.77	(7,862.46)	(5.0%)	151,042.21
Maintenance Fees	8,078.00	8,078.00	-	0.0%	7,920.00
Accommodation Revenue	66,281.06	65,286.94	994.12	1.5%	68,349.86
Care Revenue	140,133.01	137,644.63	2,488.38	1.8%	134,608.61
Meals Revenue	56,569.07	54,913.99	1,655.08	3.0%	55,317.17
Pool and Patio Revenue	-	291.67	(291.67)	(100.0%)	-
Membership Fees	9,925.16	13,303.67	(3,378.51)	(25.4%)	9,892.79
Telephone Revenue	8,758.61	5,724.50	3,034.11	53.0%	6,113.87
Internet Revenue	2,218.15	960.00	1,258.15	131.1%	4,193.76
TV Revenue	1,146.32	4,081.50	(2,935.18)	(71.9%)	-
Hairdressing	-	1,500.00	(1,500.00)	(100.0%)	(66.00)
Store Sales	4,923.47	3,750.00	1,173.47	31.3%	5,009.33
Transportation Recoveries	-	2,500.00	(2,500.00)	(100.0%)	-
Craft Sales	-	833.33	(833.33)	(100.0%)	235.75
<b>Total Resident Revenue</b>	<b>590,767.06</b>	<b>599,264.00</b>	<b>(8,496.94)</b>	<b>(1.4%)</b>	<b>583,134.39</b>
<b><u>Nursing Envelope</u></b>					
Nursing and Personal Care	286,859.50	279,420.74	7,438.76	2.7%	287,766.58
Project Funding	51,633.38	46,912.41	4,720.97	10.1%	84,419.67
Physician On-Call Funding	1,294.00	1,250.00	44.00	3.5%	1,250.00
Global Funding - Nursing	5,461.60	647.96	4,813.64	742.9%	2,087.23
Equalization Funding - Nursing	5,848.51	5,848.51	-	0.0%	5,848.51
High Intensity - Nursing Supplies	1,661.00	1,660.71	0.29	0.0%	1,661.00
<b>Total Nursing Revenue</b>	<b>352,757.99</b>	<b>335,740.33</b>	<b>17,017.66</b>	<b>5.1%</b>	<b>383,032.99</b>
<b><u>Program Envelope</u></b>					
Program and Support Services	30,813.00	32,392.66	(1,579.66)	(4.9%)	32,901.55
Global Funding - Program	1,271.91	880.38	391.53	44.5%	500.25
Equalization Funding - Program	341.29	341.29	-	0.0%	341.29
<b>Total Program Revenue</b>	<b>32,426.20</b>	<b>33,614.33</b>	<b>(1,188.13)</b>	<b>(3.5%)</b>	<b>33,743.09</b>
<b><u>Raw Food Envelope</u></b>					
Raw Food Funding	24,374.00	25,641.35	(1,267.35)	(4.9%)	24,374.00
Global Funding - Raw Food	1,084.37	-	1,084.37	0.0%	487.48
<b>Total Raw Food Revenue</b>	<b>25,458.37</b>	<b>25,641.35</b>	<b>(182.98)</b>	<b>(0.7%)</b>	<b>24,861.48</b>
<b><u>Accommodation Envelope</u></b>					
Other Accommodation	243,477.64	153,008.00	90,469.64	59.1%	226,203.76
Basic Accommodation Contra	(143,967.90)	(143,767.00)	(200.90)	(0.1%)	(140,517.04)
Preferred Accommodation	36,721.31	39,434.47	(2,713.16)	(6.9%)	38,218.04
Global Funding - Accommodation	3,679.12	-	3,679.12	0.0%	1,447.04

	YTD				
	Actual	Budget	Variance	Var %	LY Actual
Basic Accommodation	285,034.24	287,534.00	(2,499.76)	(0.9%)	288,970.44
Rent	295,394.55	313,257.54	(17,862.99)	(5.7%)	302,581.79
Maintenance Fees	16,156.00	16,156.00	-	0.0%	15,840.00
Accommodation Revenue	129,681.15	130,573.88	(892.73)	(0.7%)	138,063.64
Care Revenue	281,084.84	275,289.26	5,795.58	2.1%	290,272.04
Meals Revenue	111,430.57	109,827.98	1,602.59	1.5%	113,571.78
Pool and Patio Revenue	-	583.34	(583.34)	(100.0%)	-
Membership Fees	19,814.80	26,607.34	(6,792.54)	(25.5%)	20,316.09
Telephone Revenue	16,352.05	11,449.00	4,903.05	42.8%	11,611.72
Internet Revenue	5,160.10	1,920.00	3,240.10	168.8%	9,096.75
TV Revenue	2,292.64	8,163.00	(5,870.36)	(71.9%)	-
Hairdressing	625.85	3,000.00	(2,374.15)	(79.1%)	789.00
Store Sales	9,829.68	7,500.00	2,329.68	31.1%	8,772.13
Transportation Recoveries	-	5,000.00	(5,000.00)	(100.0%)	-
Craft Sales	727.25	1,666.66	(939.41)	(56.4%)	235.75
<b>Total Resident Revenue</b>	<b>1,173,583.72</b>	<b>1,198,528.00</b>	<b>(24,944.28)</b>	<b>(2.1%)</b>	<b>1,200,121.13</b>
<b><u>Nursing Envelope</u></b>					
Nursing and Personal Care	572,820.50	558,841.48	13,979.02	2.5%	544,588.58
Project Funding	103,275.76	93,824.82	9,450.94	10.1%	136,062.05
Physician On-Call Funding	2,592.00	2,500.00	92.00	3.7%	2,931.15
Global Funding - Nursing	10,923.20	1,295.92	9,627.28	742.9%	4,174.46
Equalization Funding - Nursing	11,697.02	11,697.02	-	0.0%	11,697.02
High Intensity - Nursing Supplies	3,322.00	3,321.42	0.58	0.0%	3,322.00
<b>Total Nursing Revenue</b>	<b>704,630.48</b>	<b>671,480.66</b>	<b>33,149.82</b>	<b>4.9%</b>	<b>702,775.26</b>
<b><u>Program Envelope</u></b>					
Program and Support Services	61,626.00	64,785.32	(3,159.32)	(4.9%)	63,714.55
Global Funding - Program	2,543.82	1,760.76	783.06	44.5%	1,000.50
Equalization Funding - Program	682.58	682.58	-	0.0%	682.58
<b>Total Program Revenue</b>	<b>64,852.40</b>	<b>67,228.66</b>	<b>(2,376.26)</b>	<b>(3.5%)</b>	<b>65,397.63</b>
<b><u>Raw Food Envelope</u></b>					
Raw Food Funding	48,748.00	51,282.70	(2,534.70)	(4.9%)	48,748.00
Global Funding - Raw Food	2,168.74	-	2,168.74	0.0%	974.96
<b>Total Raw Food Revenue</b>	<b>50,916.74</b>	<b>51,282.70</b>	<b>(365.96)</b>	<b>(0.7%)</b>	<b>49,722.96</b>
<b><u>Accommodation Envelope</u></b>					
Other Accommodation	485,047.23	306,016.00	179,031.23	58.5%	407,717.61
Basic Accommodation Contra	(285,034.24)	(287,534.00)	2,499.76	(0.9%)	(288,970.44)
Preferred Accommodation	72,453.90	78,868.94	(6,415.04)	(8.1%)	75,754.02
Global Funding - Accommodation	7,358.24	-	7,358.24	0.0%	2,894.08

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	CURRENT MONTH				
	Actual	Budget	Variance	Var %	LY Actual
Equalization Funding - Accommodation	2,114.20	2,114.20	-	0.0%	2,114.20
Subsidy Funding	13,478.82	7,625.00	5,853.82	76.8%	12,635.56
Quality Attainment Premium	920.00	920.00	-	0.0%	920.00
Structural Compliance	5,749.00	7,665.00	(1,916.00)	(25.0%)	-
<b>Total Accommodation Revenue</b>	<b>162,172.19</b>	<b>66,999.67</b>	<b>95,172.52</b>	<b>142.0%</b>	<b>141,021.56</b>
<b>TOTAL OPERATING REVENUE</b>	<b>1,163,581.81</b>	<b>1,061,259.68</b>	<b>102,322.13</b>	<b>9.6%</b>	<b>1,165,793.51</b>

	YTD				
	Actual	Budget	Variance	Var %	LY Actual
Equalization Funding - Accommodation	4,228.40	4,228.40	-	0.0%	4,228.40
Subsidy Funding	27,504.89	15,250.00	12,254.89	80.4%	25,644.38
Quality Attainment Premium	1,840.00	1,840.00	-	0.0%	1,840.00
Structural Compliance	11,498.00	15,330.00	(3,832.00)	(25.0%)	-
<b>Total Accommodation Revenue</b>	<b>324,896.42</b>	<b>133,999.34</b>	<b>190,897.08</b>	<b>142.5%</b>	<b>229,108.05</b>
<b>TOTAL OPERATING REVENUE</b>	<b>2,318,879.76</b>	<b>2,122,519.36</b>	<b>196,360.40</b>	<b>9.3%</b>	<b>2,247,125.03</b>

**Statement of Operations - Consolidated**  
**For the month ending: 2021-05-31**



	CURRENT MONTH					YTD				
	Actual	Budget	Variance	Var %	LY Actual	Actual	Budget	Variance	Var %	LY Actual
<b>EXPENSES</b>										
<b><u>Program</u></b>										
Salaries - Administration	-	819.06	819.06	100.0%	-	-	1,638.12	1,638.12	100.0%	-
Salaries - Aides	29,641.02	39,092.42	9,451.40	24.2%	39,060.69	63,444.03	78,184.84	14,740.81	18.9%	69,488.08
Benefits - Administration	-	173.31	173.31	100.0%	-	-	346.62	346.62	100.0%	-
Benefits - Aides	6,408.40	12,339.32	5,930.92	48.1%	4,930.19	12,844.42	24,678.64	11,834.22	48.0%	8,505.99
Equipment Maintenance and Replacement	-	33.33	33.33	100.0%	-	-	66.66	66.66	100.0%	-
Supplies	2,283.13	1,749.99	(533.14)	(30.5%)	1,506.03	4,230.13	3,499.98	(730.15)	(20.9%)	2,757.41
Recreation Entertainment Expense	820.88	2,125.00	1,304.12	61.4%	(20.73)	956.79	4,250.00	3,293.21	77.5%	57.54
Recreation Entertainment Recovery	(360.00)	-	360.00	0.0%	-	(360.00)	-	360.00	0.0%	-
Pastoral Care	404.33	83.33	(321.00)	(385.2%)	-	572.74	166.66	(406.08)	(243.7%)	-
Supplies - Hairdressing	27.24	216.66	189.42	87.4%	-	27.24	433.32	406.08	93.7%	12.28
Supplies - Store	3,807.03	1,666.67	(2,140.36)	(128.4%)	5,022.51	6,588.03	3,333.34	(3,254.69)	(97.6%)	10,039.61
Membership Fees	-	41.67	41.67	100.0%	-	750.00	83.34	(666.66)	(799.9%)	550.00
Repairs & Maintenance - Equipment	-	41.67	41.67	100.0%	-	-	83.34	83.34	100.0%	-
Purchased Services	7,240.00	2,933.34	(4,306.66)	(146.8%)	3,865.68	8,190.00	5,866.68	(2,323.32)	(39.6%)	3,865.68
Physiotherapy	7,296.00	5,882.94	(1,413.06)	(24.0%)	5,796.00	13,092.00	11,765.88	(1,326.12)	(11.3%)	5,796.00
Education Expense	117.68	125.00	7.32	5.9%	-	212.33	250.00	37.67	15.1%	-
Travel Expense	-	41.67	41.67	100.0%	-	-	83.34	83.34	100.0%	34.77
Staff Appreciation	89.57	41.67	(47.90)	(115.0%)	-	118.16	83.34	(34.82)	(41.8%)	-
<b>Total Program Expenses</b>	<b>57,775.28</b>	<b>67,407.05</b>	<b>9,631.77</b>	<b>14.3%</b>	<b>60,160.37</b>	<b>110,665.87</b>	<b>134,814.10</b>	<b>24,148.23</b>	<b>17.9%</b>	<b>101,107.36</b>
<b><u>Food Services</u></b>										
Salaries - Administration	-	6,350.83	6,350.83	100.0%	-	-	12,701.66	12,701.66	100.0%	-
Salaries - Aides	63,420.09	52,430.46	(10,989.63)	(21.0%)	74,014.87	131,231.36	104,860.92	(26,370.44)	(25.1%)	141,481.93
Benefits - Administration	-	1,591.70	1,591.70	100.0%	-	-	3,183.40	3,183.40	100.0%	-
Benefits - Aides	10,847.17	18,385.95	7,538.78	41.0%	11,776.91	21,103.00	36,771.90	15,668.90	42.6%	21,890.54
Equipment Maintenance and Replacement	-	391.66	391.66	100.0%	-	-	783.32	783.32	100.0%	501.33
Supplies	-	-	-	0.0%	1,095.15	311.24	-	(311.24)	0.0%	1,095.15
Chemicals	1,127.54	783.33	(344.21)	(43.9%)	1,504.41	1,742.02	1,566.66	(175.36)	(11.2%)	1,970.51
Supplies - Paper Products	3,463.29	1,391.67	(2,071.62)	(148.9%)	3,321.20	5,382.24	2,783.34	(2,598.90)	(93.4%)	7,521.65
Supplies - Dishes and Cutlery	1,098.18	650.00	(448.18)	(69.0%)	1,100.72	1,201.36	1,300.00	98.64	7.6%	2,200.07
Grocery Purchases	47,190.60	47,484.89	294.29	0.6%	47,053.78	81,105.87	94,969.78	13,863.91	14.6%	94,871.72
Grocery Purchases Special Diets	4,369.10	-	(4,369.10)	0.0%	3,434.57	6,391.57	-	(6,391.57)	0.0%	5,579.08
Provision Recovery - Raw Food	(1,160.00)	-	1,160.00	0.0%	-	(1,160.00)	-	1,160.00	0.0%	-
Linens	-	-	-	0.0%	-	1,066.53	-	(1,066.53)	0.0%	-
Repairs & Maintenance - Equipment	-	458.33	458.33	100.0%	-	-	916.66	916.66	100.0%	-
Purchased Services	-	-	-	0.0%	38.98	-	-	-	0.0%	77.96
Education Expense	-	166.67	166.67	100.0%	-	-	333.34	333.34	100.0%	-
Travel Expense	-	41.67	41.67	100.0%	-	-	83.34	83.34	100.0%	-
Staff Appreciation	100.92	166.67	65.75	39.4%	-	133.12	333.34	200.22	60.1%	-
<b>Total Food Service Expenses</b>	<b>130,456.89</b>	<b>130,293.83</b>	<b>(163.06)</b>	<b>(0.1%)</b>	<b>143,340.59</b>	<b>248,508.31</b>	<b>260,587.66</b>	<b>12,079.35</b>	<b>4.6%</b>	<b>277,189.94</b>
<b><u>Nursing</u></b>										
Salaries - Administration	636.32	43,856.42	43,220.10	98.5%	502.41	1,734.70	87,712.84	85,978.14	98.0%	773.79
Salaries - Aides	395,305.77	209,248.98	(186,056.79)	(88.9%)	417,082.58	795,731.39	418,497.96	(377,233.43)	(90.1%)	754,987.29
Salaries - RN	-	30,278.03	30,278.03	100.0%	-	-	60,556.06	60,556.06	100.0%	-

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	Actual	Budget	Variance	Var %	LY Actual	Actual	Budget	Variance	Var %	LY Actual
Salaries - RPN	12,230.57	50,260.16	38,029.59	75.7%	15,221.37	24,712.18	100,520.32	75,808.14	75.4%	28,248.52
Benefits - Administration	5,095.02	8,391.93	3,296.91	39.3%	6,896.93	14,282.31	16,783.86	2,501.55	14.9%	14,408.88
Benefits - Aides	62,856.40	71,679.73	8,823.33	12.3%	62,522.72	122,255.40	143,359.46	21,104.06	14.7%	114,589.22
Benefits - RN	-	9,649.85	9,649.85	100.0%	-	-	19,299.70	19,299.70	100.0%	-
Benefits - RPN	1,799.53	16,919.93	15,120.40	89.4%	2,903.22	3,268.70	33,839.86	30,571.16	90.3%	4,984.10
Equipment Maintenance and Replacement	-	-	-	0.0%	-	-	-	-	0.0%	5,445.24
Supplies	20,657.53	541.67	(20,115.86)	(3713.7%)	10,936.01	25,395.10	1,083.34	(24,311.76)	(2244.1%)	64,005.93
Supplies - High Intensity	4,578.01	291.67	(4,286.34)	(1469.6%)	47.50	5,171.19	583.34	(4,587.85)	(786.5%)	799.91
Supplies - Meds and Treatments	761.23	5,125.00	4,363.77	85.1%	20,254.81	3,289.92	10,250.00	6,960.08	67.9%	32,904.95
Incontinent Supplies	3,851.47	3,333.33	(518.14)	(15.5%)	4,362.07	7,876.63	6,666.66	(1,209.97)	(18.1%)	8,412.24
Supplies - Dishes and Cutlery	-	833.33	833.33	100.0%	-	-	1,666.66	1,666.66	100.0%	-
Membership Fees	-	-	-	0.0%	-	175.07	-	(175.07)	0.0%	-
Home Physician	919.80	1,250.00	330.20	26.4%	919.80	1,839.60	2,500.00	660.40	26.4%	1,839.60
Physician on Call	1,211.00	1,250.00	39.00	3.1%	1,211.00	2,422.00	2,500.00	78.00	3.1%	2,422.00
Repairs & Maintenance - Equipment	-	1,291.67	1,291.67	100.0%	227.63	-	2,583.34	2,583.34	100.0%	1,683.56
Purchased Services	38,516.61	2,708.33	(35,808.28)	(1322.2%)	-	77,164.41	5,416.66	(71,747.75)	(1324.6%)	-
Computer and Software Expense	1,187.85	1,000.00	(187.85)	(18.8%)	1,081.35	3,011.32	2,000.00	(1,011.32)	(50.6%)	3,918.85
Education Expense	3,008.99	1,000.00	(2,008.99)	(200.9%)	-	3,619.39	2,000.00	(1,619.39)	(81.0%)	(100.00)
Travel Expense	-	166.67	166.67	100.0%	145.97	9.56	333.34	323.78	97.1%	145.97
Staff Appreciation	639.13	416.67	(222.46)	(53.4%)	-	843.01	833.34	(9.67)	(1.2%)	-
Administrative Charge FMH	-	3,797.94	3,797.94	100.0%	-	-	7,595.88	7,595.88	100.0%	-
<b>Total Nursing Expenses</b>	<b>553,255.23</b>	<b>463,291.31</b>	<b>(89,963.92)</b>	<b>(19.4%)</b>	<b>544,315.37</b>	<b>1,092,801.88</b>	<b>926,582.62</b>	<b>(166,219.26)</b>	<b>(17.9%)</b>	<b>1,039,470.05</b>
<b><u>Housekeeping</u></b>										
Salaries - Aides	21,446.06	23,035.18	1,589.12	6.9%	26,400.81	44,036.59	46,070.36	2,033.77	4.4%	51,188.48
Benefits - Aides	4,007.35	7,502.48	3,495.13	46.6%	4,681.71	8,648.34	15,004.96	6,356.62	42.4%	8,603.37
Equipment Maintenance and Replacement	-	125.00	125.00	100.0%	-	-	250.00	250.00	100.0%	-
Supplies	5,638.01	4,708.34	(929.67)	(19.7%)	13,222.67	8,281.05	9,416.68	1,135.63	12.1%	17,577.30
Repairs & Maintenance - Building	-	208.33	208.33	100.0%	181.90	-	416.66	416.66	100.0%	181.90
Repairs & Maintenance - Window and Doors	-	416.67	416.67	100.0%	-	-	833.34	833.34	100.0%	-
Repairs & Maintenance - Equipment	-	83.33	83.33	100.0%	-	-	166.66	166.66	100.0%	-
Purchased Services	929.72	4,100.01	3,170.29	77.3%	6,539.17	2,677.26	8,200.02	5,522.76	67.4%	6,936.75
Staff Appreciation	34.51	-	(34.51)	0.0%	-	45.52	-	(45.52)	0.0%	-
<b>Total Housekeeping Expenses</b>	<b>32,055.65</b>	<b>40,179.34</b>	<b>8,123.69</b>	<b>20.2%</b>	<b>51,026.26</b>	<b>63,688.76</b>	<b>80,358.68</b>	<b>16,669.92</b>	<b>20.7%</b>	<b>84,487.80</b>
<b><u>Laundry</u></b>										
Salaries - Aides	14,184.97	9,917.83	(4,267.14)	(43.0%)	12,330.11	28,712.58	19,835.66	(8,876.92)	(44.8%)	22,315.23
Benefits - Aides	2,588.36	3,527.52	939.16	26.6%	2,000.30	5,240.80	7,055.04	1,814.24	25.7%	3,760.66
Equipment Leasing Expense - EXPENSE	187.17	166.67	(20.50)	(12.3%)	183.61	374.34	333.34	(41.00)	(12.3%)	367.22
Supplies	1,950.34	1,375.00	(575.34)	(41.8%)	1,711.35	4,337.04	2,750.00	(1,587.04)	(57.7%)	2,270.91
Linens	-	958.33	958.33	100.0%	110.22	-	1,916.66	1,916.66	100.0%	346.63
Repairs & Maintenance - Equipment	-	166.67	166.67	100.0%	-	-	333.34	333.34	100.0%	-
Purchased Services	-	666.67	666.67	100.0%	5,156.25	-	1,333.34	1,333.34	100.0%	5,156.25
Staff Appreciation	17.63	-	(17.63)	0.0%	-	23.26	-	(23.26)	0.0%	-
<b>Total Laundry Expenses</b>	<b>18,928.47</b>	<b>16,778.69</b>	<b>(2,149.78)</b>	<b>(12.8%)</b>	<b>21,491.84</b>	<b>38,688.02</b>	<b>33,557.38</b>	<b>(5,130.64)</b>	<b>(15.3%)</b>	<b>34,216.90</b>

# Statement of Operations - Consolidated

For the month ending: 2021-05-31



	CURRENT MONTH					YTD				
	Actual	Budget	Variance	Var %	LY Actual	Actual	Budget	Variance	Var %	LY Actual
<b><u>Maintenance</u></b>										
Salaries - Administration	-	-	-	0.0%	-	2,893.18	-	(2,893.18)	0.0%	-
Salaries - Aides	16,528.19	15,083.39	(1,444.80)	(9.6%)	24,864.73	33,764.75	30,166.78	(3,597.97)	(11.9%)	47,175.40
Benefits - Administration	-	-	-	0.0%	-	565.93	-	(565.93)	0.0%	-
Benefits - Aides	3,871.51	5,303.80	1,432.29	27.0%	4,978.34	7,578.90	10,607.60	3,028.70	28.6%	9,432.61
Equipment Maintenance and Replacement	-	458.34	458.34	100.0%	-	-	916.68	916.68	100.0%	-
Equipment Leasing Expense - EXPENSE	90.90	401.67	310.77	77.4%	90.90	136.35	803.34	666.99	83.0%	90.90
Supplies	942.94	541.66	(401.28)	(74.1%)	2,035.54	2,543.49	1,083.32	(1,460.17)	(134.8%)	2,752.31
Other Expenses	-	-	-	0.0%	-	-	-	-	0.0%	2,983.27
Repairs & Maintenance - Building	15,700.40	12,795.85	(2,904.55)	(22.7%)	11,031.82	26,600.36	25,591.70	(1,008.66)	(3.9%)	12,557.09
Repairs & Maintenance - Pool	36.65	666.67	630.02	94.5%	2,752.43	36.65	1,333.34	1,296.69	97.3%	19,468.30
Repairs & Maintenance - Lawn and Grounds	8,513.32	2,881.53	(5,631.79)	(195.4%)	6,860.04	10,078.61	5,763.06	(4,315.55)	(74.9%)	7,967.01
Repairs & Maintenance - Window and Doors	793.12	1,541.68	748.56	48.6%	1,474.43	793.12	3,083.36	2,290.24	74.3%	1,651.13
Repairs & Maintenance - Equipment	9,366.38	10,125.21	758.83	7.5%	4,143.15	12,032.79	20,250.42	8,217.63	40.6%	13,291.11
Repairs & Maintenance - Parking and Driveways	-	4,925.00	4,925.00	100.0%	170.54	-	9,850.00	9,850.00	100.0%	170.54
Repairs & Maintenance - Vehicle	-	416.67	416.67	100.0%	-	-	833.34	833.34	100.0%	157.87
Repairs & Maintenance - Elevator	4,213.91	3,875.00	(338.91)	(8.7%)	9,375.14	7,725.69	7,750.00	24.31	0.3%	12,269.71
Garbage Pickup	3,553.92	1,762.50	(1,791.42)	(101.6%)	1,924.61	4,124.92	3,525.00	(599.92)	(17.0%)	3,358.26
Purchased Services	14,912.25	886.01	(14,026.24)	(1583.1%)	1,203.97	21,093.64	1,772.02	(19,321.62)	(1090.4%)	9,092.10
Utilities - Gas	10,554.64	7,876.82	(2,677.82)	(34.0%)	9,693.77	18,396.78	15,753.64	(2,643.14)	(16.8%)	20,178.65
Utilities - Electric	25,877.15	29,096.87	3,219.72	11.1%	27,589.00	55,077.87	58,193.74	3,115.87	5.4%	58,876.46
Utilities - Water	20,773.78	16,356.62	(4,417.16)	(27.0%)	19,646.14	38,463.09	32,713.24	(5,749.85)	(17.6%)	32,904.46
Education Expense	-	-	-	0.0%	-	-	-	-	0.0%	(80.00)
Telephone Expense	47.76	73.50	25.74	35.0%	47.76	95.52	147.00	51.48	35.0%	95.52
Staff Appreciation	38.81	-	(38.81)	0.0%	-	51.19	-	(51.19)	0.0%	-
<b>Total Maintenance Expenses</b>	<b>135,815.63</b>	<b>115,068.79</b>	<b>(20,746.84)</b>	<b>(18.0%)</b>	<b>127,882.31</b>	<b>242,052.83</b>	<b>230,137.58</b>	<b>(11,915.25)</b>	<b>(5.2%)</b>	<b>254,392.70</b>
<b><u>Administration</u></b>										
Salaries - Administration	91,422.77	102,628.70	11,205.93	10.9%	59,158.62	185,203.09	205,257.40	20,054.31	9.8%	127,001.99
Salaries - Aides	20,346.43	-	(20,346.43)	0.0%	12,476.16	40,692.86	-	(40,692.86)	0.0%	24,952.32
Benefits - Administration	16,408.37	18,828.66	2,420.29	12.9%	13,892.60	31,109.15	37,657.32	6,548.17	17.4%	37,383.25
Benefits - Aides	5,086.61	-	(5,086.61)	0.0%	2,908.23	10,173.22	-	(10,173.22)	0.0%	5,811.56
Equipment Maintenance and Replacement	-	1,291.66	1,291.66	100.0%	-	-	2,583.32	2,583.32	100.0%	-
Equipment Leasing Expense - EXPENSE	-	895.83	895.83	100.0%	-	-	1,791.66	1,791.66	100.0%	1,288.38
Supplies	283.55	437.50	153.95	35.2%	736.88	428.44	875.00	446.56	51.0%	2,500.69
Other Expenses	-	83.34	83.34	100.0%	-	-	166.68	166.68	100.0%	-
Membership Fees	5,604.45	1,757.42	(3,847.03)	(218.9%)	14,549.00	5,604.45	3,514.84	(2,089.61)	(59.5%)	(451.00)
Repairs & Maintenance - Building	7,282.84	4,315.00	(2,967.84)	(68.8%)	-	11,763.97	8,630.00	(3,133.97)	(36.3%)	-
Repairs & Maintenance - Equipment	-	208.33	208.33	100.0%	-	-	416.66	416.66	100.0%	-
Purchased Services	4,964.68	10,125.00	5,160.32	51.0%	1,230.40	7,451.97	20,250.00	12,798.03	63.2%	1,392.33
Computer and Software Expense	12,633.52	8,051.67	(4,581.85)	(56.9%)	9,876.56	27,990.99	16,103.34	(11,887.65)	(73.8%)	20,193.28
Bad Debts Expense	-	416.67	416.67	100.0%	-	-	833.34	833.34	100.0%	-
Education Expense	3,847.61	2,500.00	(1,347.61)	(53.9%)	-	4,732.68	5,000.00	267.32	5.3%	1,567.98
Advertising Expense	6,298.65	614.58	(5,684.07)	(924.9%)	2,497.28	6,298.65	1,229.16	(5,069.49)	(412.4%)	2,497.28
Auditing Expense	1,518.75	1,416.60	(102.15)	(7.2%)	1,891.67	3,037.50	2,833.20	(204.30)	(7.2%)	3,783.34
Legal Expense	-	1,020.83	1,020.83	100.0%	425.12	-	2,041.66	2,041.66	100.0%	425.12
Insurance Expense	9,583.33	7,871.15	(1,712.18)	(21.8%)	7,605.45	19,166.66	15,742.30	(3,424.36)	(21.8%)	15,210.90
Postage Expense	65.92	725.01	659.09	90.9%	519.70	585.62	1,450.02	864.40	59.6%	519.70
Printing and Stationary Expense	2,349.01	2,939.75	590.74	20.1%	1,651.21	5,456.46	5,879.50	423.04	7.2%	3,540.88

**Statement of Operations - Consolidated**  
**For the month ending: 2021-05-31**



	CURRENT MONTH				
	Actual	Budget	Variance	Var %	LY Actual
Telephone Expense	7,798.55	9,075.01	1,276.46	14.1%	12,135.63
Travel Expense	96.59	3,373.34	3,276.75	97.1%	-
Staff Appreciation	628.42	297.92	(330.50)	(110.9%)	-
Administrative Charge FMH	(48,440.35)	(62,243.82)	(13,803.47)	22.2%	-
Board Discretionary Spending	1,358.07	558.51	(799.56)	(143.2%)	336.19
Replacement Reserve Expense	7,500.00	7,500.00	-	0.0%	7,500.00
Fundraising Expenses	-	227.09	227.09	100.0%	-
<b>Total Administration Expenses</b>	<b>156,637.77</b>	<b>124,915.75</b>	<b>(31,722.02)</b>	<b>(25.4%)</b>	<b>149,390.70</b>
<b>TOTAL OPERATING EXPENSES</b>	<b>1,084,924.92</b>	<b>957,934.76</b>	<b>(126,990.16)</b>	<b>(13.3%)</b>	<b>1,097,607.44</b>
<b>TOTAL OPERATING INCOME</b>	<b>78,656.89</b>	<b>103,324.92</b>	<b>(24,668.03)</b>	<b>(23.9%)</b>	<b>68,186.07</b>
<b><u>Non-Operating Revenue</u></b>					
Donations - Receiptable	1,000.00	2,083.33	(1,083.33)	(52.0%)	1,110.00
Donations - Non-Receiptable/Special Fundraising	-	416.67	(416.67)	(100.0%)	96.25
Interest Income - Investments	3,450.61	3,333.33	117.28	3.5%	5,453.90
General Income	16,986.09	14,243.68	2,742.41	19.3%	5,358.29
Amortization- Deferred Donation Revenues	28,930.23	27,239.33	1,690.90	6.2%	28,087.73
<b>Total Non-Operating Revenue</b>	<b>50,366.93</b>	<b>47,316.34</b>	<b>3,050.59</b>	<b>6.4%</b>	<b>40,106.17</b>
<b><u>Non-Operating Expenses</u></b>					
Bank Service Charges	85.04	270.83	(185.79)	(68.6%)	187.48
Total Fixed Asset Depreciation	68,735.00	68,238.73	(496.27)	(0.7%)	65,915.00
Mortgage Interest	22,879.41	21,958.33	(921.08)	(4.2%)	25,233.29
Property Taxes	38,191.01	40,066.39	1,875.38	4.7%	36,759.53
<b>Total Non-Operating Expenses</b>	<b>129,890.46</b>	<b>130,534.28</b>	<b>272.24</b>	<b>0.2%</b>	<b>128,095.30</b>
<b>NET INCOME</b>	<b>(866.64)</b>	<b>20,106.98</b>	<b>(20,973.62)</b>	<b>(104.3%)</b>	<b>(19,803.06)</b>

	YTD				
	Actual	Budget	Variance	Var %	LY Actual
Telephone Expense	15,029.85	18,150.02	3,120.17	17.2%	21,325.06
Travel Expense	96.59	6,746.68	6,650.09	98.6%	1,189.95
Staff Appreciation	669.39	595.84	(73.55)	(12.3%)	-
Administrative Charge FMH	(94,799.53)	(124,487.64)	(29,688.11)	23.8%	-
Board Discretionary Spending	1,358.07	1,117.02	(241.05)	(21.6%)	336.19
Replacement Reserve Expense	15,000.00	15,000.00	-	0.0%	15,000.00
Fundraising Expenses	-	454.18	454.18	100.0%	-
<b>Total Administration Expenses</b>	<b>297,050.08</b>	<b>249,831.50</b>	<b>(47,218.58)</b>	<b>(18.9%)</b>	<b>285,469.20</b>
<b>TOTAL OPERATING EXPENSES</b>	<b>2,093,455.75</b>	<b>1,915,869.52</b>	<b>(177,586.23)</b>	<b>(9.3%)</b>	<b>2,076,333.95</b>
<b>TOTAL OPERATING INCOME</b>	<b>225,424.01</b>	<b>206,649.84</b>	<b>18,774.17</b>	<b>9.1%</b>	<b>170,791.08</b>
<b><u>Non-Operating Revenue</u></b>					
Donations - Receiptable	2,020.00	4,166.66	(2,146.66)	(51.5%)	1,785.00
Donations - Non-Receiptable/Special Fundraising	-	833.34	(833.34)	(100.0%)	336.88
Interest Income - Investments	6,499.72	6,666.66	(166.94)	(2.5%)	11,189.96
General Income	22,197.39	28,487.36	(6,289.97)	(22.1%)	7,800.28
Amortization- Deferred Donation Revenues	57,860.46	54,478.66	3,381.80	6.2%	56,175.46
<b>Total Non-Operating Revenue</b>	<b>88,577.57</b>	<b>94,632.68</b>	<b>(6,055.11)</b>	<b>(6.4%)</b>	<b>77,287.58</b>
<b><u>Non-Operating Expenses</u></b>					
Bank Service Charges	226.97	541.66	(314.69)	(58.1%)	402.20
Total Fixed Asset Depreciation	137,470.00	136,477.46	(992.54)	(0.7%)	131,830.00
Mortgage Interest	49,039.34	43,916.66	(5,122.68)	(11.7%)	50,654.19
Property Taxes	76,382.02	80,132.78	3,750.76	4.7%	73,519.06
<b>Total Non-Operating Expenses</b>	<b>263,118.33</b>	<b>261,068.56</b>	<b>(2,679.15)</b>	<b>(1.0%)</b>	<b>256,405.45</b>
<b>NET INCOME</b>	<b>50,883.25</b>	<b>40,213.96</b>	<b>10,669.29</b>	<b>26.5%</b>	<b>(8,326.79)</b>