# **Statement of Operations - Consolidated**For the month ending: 2021-02-28



		CURRENT MONTH						YTD					
	Actual	Budget	Variance	Var %	LY Actual		Actual	Budget	Variance	Var %	LY Actual		
	7101441	Daagot	variatios	70			Hotau	Daagot	variatioo	V CII 70	21 /totaai		
REVENUE													
Resident Income													
Basic Accommodation	143,417.07	143,767.00	(349.93)	(0.2%)	147,802.70		1,547,141.91	1,581,437.00	(34,295.09)	(2.2%)	1,622,585.91		
Rent	150,848.39	149,426.42	1,421.97	1.0%	148,280.08		1,682,069.63	1,643,690.62	38,379.01	2.3%	1,611,633.96		
Maintenance Fees	7,920.00	7,920.00	-	0.0%	7,690.00		102,960.00	87,120.00	15,840.00	18.2%	84,590.00		
Accomodation Revenue	66,711.37	66,249.18	462.19	0.7%	65,843.06		758,766.03	728,740.98	30,025.05	4.1%	745,139.65		
Care Revenue	136,068.21	126,710.01	9,358.20	7.4%	128,501.62		1,610,778.19	1,393,810.11	216,968.08	15.6%	1,003,112.32		
Meals Revenue	53,695.39	53,769.87	(74.48)	(0.1%)	54,047.49		613,373.21	591,468.57	21,904.64	3.7%	589,464.52		
Pool and Patio Revenue	-	291.67	(291.67)	(100.0%)	-		-	3,208.37	(3,208.37)	(100.0%)	1,795.77		
Membership Fees	9,792.66	13,303.67	(3,511.01)	(26.4%)	12,795.35		70,964.27	146,340.37	(75,376.10)	(51.5%)	147,243.30		
Telephone Revenue	5,791.92	5,375.00	416.92	7.8%	6,086.42		61,668.01	59,125.00	2,543.01	4.3%	65,389.85		
Internet Revenue	3,733.55	800.00	2,933.55	366.7%	4,000.27		44,988.44	8,800.00	36,188.44	411.2%	41,884.31		
TV Revenue	2,159.45	3,652.00	(1,492.55)	(40.9%)	-		12,307.21	40,172.00	(27,864.79)	(69.4%)	-		
Hairdressing	(120.50)	1,500.00	(1,620.50)	(108.0%)	1,047.55		2,460.40	16,500.00	(14,039.60)	(85.1%)	11,802.51		
Store Sales	4,541.97	2,708.33	1,833.64	67.7%	2,690.03		43,907.84	29,791.63	14,116.21	47.4%	29,771.74		
Transportation Recoveries	-	2,500.00	(2,500.00)	(100.0%)	1,170.50		-	27,500.00	(27,500.00)	(100.0%)	26,314.17		
Craft Sales	310.00	2,083.33	(1,773.33)	(85.1%)	1,696.15		3,541.25	22,916.63	(19,375.38)	(84.5%)	22,046.53		
Total Resident Revenue	584,869.48	580,056.48	4,813.00	0.8%	581,651.22		6,554,926.39	6,380,621.28	174,305.11	2.7%	6,002,774.54		
Nursing Envelope													
Nursing and Personal Care	286,159.00	261,497.20	24,661.80	9.4%	265,266.00		3,173,821.29	2,876,469.20	297,352.09	10.3%	2,817,342.00		
Project Funding	51,633.38	51,689.20	(55.82)	(0.1%)	51,753.38		628,662.47	568,581.20	60,081.27	10.6%	649,751.50		
Physician On-Call Funding	1,852.18	1,250.00	602.18	48.2%	1,250.00		15,227.33	13,750.00	1,477.33	10.7%	13,910.74		
Global Funding - Nursing	5,461.60	647.96	4,813.64	742.9%	2,156.01		46,580.12	7,127.56	39,452.56	553.5%	19,854.35		
Equalization Funding - Nursing	5,848.51	5,848.51	-	0.0%	6,040.78		64,333.61	64,333.61	-	0.0%	64,525.88		
High Intensity - Nursing Supplies	1,661.00	1,660.71	0.29	0.0%	1,715.00		18,271.00	18,267.81	3.19	0.0%	18,325.00		
g,g													
Total Nursing Revenue	352,615.67	322,593.58	30,022.09	9.3%	328,181.17		3,946,895.82	3,548,529.38	398,366.44	11.2%	3,583,709.47		
Program Envelope													
Program and Support Services	30,813.00	31,606.19	(793.19)	(2.5%)	31,826.00		351,430.54	347,668.09	3,762.45	1.1%	322,556.00		
Physiotherapy Funding	-	-	(. 55.15)	0.0%	-		-	-	-	0.0%	17,388.00		
Global Funding - Program	1,271.91	880.38	391.53	44.5%	516.73		10,904.37	9,684.18	1,220.19	12.6%	8,693.19		
Equalization Funding - Program	341.29	341.29	-	0.0%	352.51		3,754.19	3,754.19	-	0.0%	3,765.41		
Total Program Revenue	32,426.20	32,827.86	(401.66)	(1.2%)	32,695.24		366,089.10	361,106.46	4,982.64	1.4%	352,402.60		
Total Frogram Revenue	32,426.20	32,027.00	(401.66)	(1.270)	32,693.24		366,069.10	361,106.46	4,902.04	1.470	352,402.60		
Raw Food Envelope													
Raw Food Funding	24,374.00	25,042.42	(668.42)	(2.7%)	25,176.00		268,114.00	275,466.62	(7,352.62)	(2.7%)	268,916.00		
Global Funding - Raw Food	1,084.37	-	1,084.37	0.0%	503.54		9,540.51	-	9,540.51	0.0%	5,378.34		
Total Raw Food Revenue	25,458.37	25,042.42	415.95	1.7%	25,679.54		277,654.51	275,466.62	2,187.89	0.8%	274,294.34		
Accommodation Envelope													
Other Accommodation	237,527.16	146,008.92	91,518.24	62.7%	148,203.00		2,334,942.80	1,606,098.12	728,844.68	45.4%	1,583,063.00		
Basic Accommodation Contra	(143,417.07)	(143,767.00)	349.93	(0.2%)	(147,802.70)		(1,547,141.91)	(1,581,437.00)	34,295.09	(2.2%)	(1,622,342.79)		
Preferred Accommodation	35,771.45	39,434.47	(3,663.02)	(9.3%)	39,078.70		405,224.90	433,779.17	(28,554.27)	(6.6%)	416,030.96 Page 7		
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For the month ending: 2021-02-28



	CURRENT MONTH						YTD						
	Actual	Budget	Variance	Var %	LY Actual		Actual	Budget	Variance	Var %	LY Actual		
Global Funding - Accommodation	3,679.12	-	3,679.12	0.0%	1,494.72		31,542.00	-	31,542.00	0.0%	15,965.12		
Equalization Funding - Accommodation	2,114.20	2,114.20	-	0.0%	2,183.71		23,256.20	23,256.20	-	0.0%	23,325.71		
Subsidy Funding	13,569.90	13,166.67	403.23	3.1%	12,586.12		98,002.16	144,833.37	(46,831.21)	(32.3%)	150,086.55		
Quality Attainment Premium	920.00	920.00	-	0.0%	950.00		10,120.00	10,120.00	- '	0.0%	10,150.00		
Structural Compliance	7,665.00	-	7,665.00	0.0%	7,917.00		84,315.00	-	84,315.00	0.0%	84,567.00		
Total Accommodation Revenue	157,829.76	57,877.26	99,952.50	172.7%	64,610.55	_	1,440,261.15	636,649.86	803,611.29	126.2%	660,845.55		
TOTAL OPERATING REVENUE	1,153,199.48	1,018,397.60	134,801.88	13.2%	1,032,817.72	I	12,585,826.97	11,202,373.60	1,383,453.37	12.3%	10,874,026.50		

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For the month ending: 2021-02-28



	CURRENT MONTH					YTD					
	Actual	Budget	Variance	Var %	LY Actual	Actual	Budget	Variance	Var %	LY Actual	
		J					<u> </u>				
EVENOCE											
EXPENSES											
Program		4 400 54	4 400 54	400.00/	(044.44)		10.010.01	40.040.04	100.00/	(0.700.54)	
Salaries - Administration	-	1,483.54	1,483.54	100.0%	(611.14)	-	16,318.94	16,318.94	100.0%	(6,722.54)	
Salaries - Aides	30,259.50	40,296.26	10,036.76	24.9%	39,923.75	418,149.28	443,258.86	25,109.58	5.7%	499,037.68	
Benefits - Administration	- 0.070.50	326.69	326.69	100.0%	(136.36)	-	3,593.59	3,593.59	100.0%	(849.96)	
Benefits - Aides	6,270.52	12,471.34	6,200.82	49.7%	7,303.80	60,249.77	137,184.74	76,934.97	56.1%	85,787.90	
Equipment Maintenance and Replacement	- 611.77	75.00	75.00	100.0% 65.0%	2 606 25	-	825.00	825.00	100.0%	353.38 23,384.35	
Supplies Other Expenses	011.77	1,749.99	1,138.22	0.0%	3,696.35	20,206.87	19,249.89	(956.98)	(5.0%) 0.0%	23,384.35 1,578.54	
Recreation Entertainment Expense	- 55.40	2,125.00	2.069.60	97.4%	1,166.71	5.694.10	23,375.00	17.680.90	75.6%	22,335.99	
Recreation Entertainment Expense  Recreation Entertainment Recovery	55.40	2,125.00	2,009.00	0.0%	(239.00)	- ,	23,375.00	2,579.10	0.0%	(3,080.10)	
Social Food Cost	-	-	-	0.0%	(239.00)	(2,579.10)	-	2,579.10	0.0%	(56.67)	
Pastoral Care	-	83.33	83.33	100.0%	304.60	238.57	916.63	678.06	74.0%	977.12	
Supplies - Hairdressing	- 81.75	216.66	03.33 134.91	62.3%	281.05	968.02	2,383.26	1,415.24	74.0% 59.4%	1,654.22	
Supplies - Store	3,747.01	1,666.67	(2,080.34)	(124.8%)	901.82	36,866.68	18,333.37	(18,533.31)	(101.1%)	17,116.96	
Membership Fees	3,747.01	41.67	41.67	100.0%	50.00	601.00	458.37	(142.63)	(31.1%)	50.00	
Repairs & Maintenance - Equipment	-	41.07	41.07	0.0%	30.00	10,373.13	430.37	(10,373.13)	0.0%	50.00	
Purchased Services	5,220.00	2,933.34	(2,286.66)	(78.0%)	4,369.11	27,085.66	32,266.74	5,181.08	16.1%	45,134.33	
Physiotherapy	6,996.00	5,882.94	(1,113.06)	(18.9%)	5,796.00	68,456.00	64,712.34	(3,743.66)	(5.8%)	64,988.00	
Education Expense	11.55	125.00	113.45	90.8%	10.63	305.32	1,375.00	1,069.68	77.8%	1,109.54	
Advertising Expense	11.55	125.00	-	0.0%	10.03	165.71	1,375.00	(165.71)	0.0%	322.21	
Postage Expense	20.79	-	(20.79)	0.0%	43.05	20.79	-	(20.79)	0.0%	43.05	
Travel Expense	20.79	41.67	41.67	100.0%	45.05	57.10	458.37	401.27	87.5%	47.38	
Staff Appreciation	365.47	-	(365.47)	0.0%	-	1,132.32	-30.37	(1,132.32)	0.0%	-	
Total Program Expenses	53,639.76	69,519.10	15,879.34	22.8%	62,860.37	 647,991.22	764,710.10	116,718.88	15.3%	753,211.38	
					<u> </u>	 	<u> </u>				
Food Services											
Salaries - Administration	-	6,446.93	6,446.93	100.0%	-	-	70,916.23	70,916.23	100.0%	-	
Salaries - Aides	61,462.25	49,321.48	(12,140.77)	(24.6%)	60,648.31	757,894.68	542,536.28	(215,358.40)	(39.7%)	710,038.31	
Benefits - Administration	-	1,635.34	1,635.34	100.0%	-	-	17,988.74	17,988.74	100.0%	-	
Benefits - Aides	10,340.20	18,115.13	7,774.93	42.9%	10,529.32	121,706.18	199,266.43	77,560.25	38.9%	116,519.09	
Equipment Maintenance and Replacement	-	849.99	849.99	100.0%	713.17	604.68	9,349.89	8,745.21	93.5%	6,881.73	
Supplies	-	-	-	0.0%	35.53	1,734.36	-	(1,734.36)	0.0%	1,474.68	
Chemicals	676.72	783.33	106.61	13.6%	692.53	8,337.32	8,616.63	279.31	3.2%	8,816.17	
Supplies - Paper Products	3,676.57	1,391.67	(2,284.90)	(164.2%)	883.09	37,850.11	15,308.37	(22,541.74)	(147.3%)	13,814.15	
Supplies - Dishes and Cutlery	240.47	650.00	409.53	63.0%	415.20	5,776.00	7,150.00	1,374.00	19.2%	6,751.51	
Grocery Purchases	37,460.31	46,375.75	8,915.44	19.2%	38,360.45	497,868.63	510,133.25	12,264.62	2.4%	506,273.74	
Grocery Purchases Special Diets	2,687.43	-	(2,687.43)	0.0%	2,002.44	33,074.88	-	(33,074.88)	0.0%	27,090.24	
Provision Recovery - Raw Food	-	-	-	0.0%	(44.60)	(1,154.44)	-	1,154.44	0.0%	(5,662.30)	
Linens	-	-	-	0.0%	-	-	-	-	0.0%	458.61	
Repairs & Maintenance - Equipment	608.15	-	(608.15)	0.0%	-	3,437.42	-	(3,437.42)	0.0%	1,129.08	
Purchased Services	-	-	-	0.0%	-	1,064.58	-	(1,064.58)	0.0%	3,414.67	
Education Expense	-	-	-	0.0%	-	4,849.84	-	(4,849.84)	0.0%	45.98	
Travel Expense	-	-	-	0.0%	-	-	-	-	0.0%	141.32	
Staff Appreciation	411.69	-	(411.69)	0.0%	-	1,275.50	-	(1,275.50)	0.0%	-	
Total Food Service Expenses	117,563.79	125,569.62	8,005.83	6.4%	114,235.44	 1,474,319.74	1,381,265.82	(93,053.92)	(6.7%)	1,397,186.98	

2021-03-17

# **Statement of Operations - Consolidated**For the month ending: 2021-02-28



CURRENT MO	CURRENT MONTH						YTD					
Actual Budget Varia		. % LY Actual		Actual	Budget	Variance	Var %	LY Actual				
N												
Nursing  Colorina Administration 00.00 27.000.	707.57	20.70/ 70.7.0	4	220.00	446 460 00	445 040 02	00.00/	(20,000,57)				
· · · · · · · · · · · · · · · · · · ·	,	99.7% 787.3		320.90	416,169.93	415,849.03	99.9%	(38,968.57)				
	, ,	7.6%) 304,647.6	′	4,267,328.90	2,208,116.90	(2,059,212.00)	(93.3%)	3,303,883.98				
· · · · · · · · · · · · · · · · · · ·		00.0% - 66.7% 12,107.5	0	440.005.44	329,060.71 427,231.97	329,060.71 277,596.53	100.0% 65.0%	420,000,04				
	•			149,635.44	,	,		130,666.31				
		3,458.7 11.8% 3,458.7 53,952.9		78,203.83	98,538.00 790,438.55	20,334.17	20.6% 18.4%	69,417.38 535,408.35				
		00.0% 53,952.9 00.0% -	1	645,122.21	108,944.44	145,316.34 108,944.44	100.0%	555,406.55				
· · · · · · · · · · · · · · · · · · ·		37.1% 2,293.6	6	23,058.09	151,725.09	128,667.00	84.8%	24,813.22				
, ,	,	00.0% 2,293.0		5,445.24	14,208.37	8,763.13	61.7%	24,613.22 11,777.34				
	,	1.9%) 964.2		204,949.14	3,208.37	(201,740.77)	(6288.0%)	5,887.19				
	, ,	33.6% 1,462.6		2,869.56	2.291.63	(577.93)	(25.2%)	9.586.27				
		63.9% 14,402.3		86,903.26	56,375.00	(30,528.26)	(54.2%)	69,338.64				
Other Expenses		0.0%	7	00,903.20	30,373.00	(30,320.20)	0.0%	49.07				
·		0.3%) 6,534.6	Ω	42,069.28	36,666.63	(5,402.65)	(14.7%)	41,049.93				
Supplies - Dishes and Cutlery	. ,	0.0% 0,334.0		42,009.20	50,000.05	(3,402.03)	0.0%	14.14				
Membership Fees		0.0%	7	1,322.50		(1,322.50)	0.0%	17.17				
·		26.4% 919.8	Λ	10.117.80	13.750.00	3.632.20	26.4%	10.117.80				
Physician on Call 1,211.00 1,250.00		3.1% 1,211.0		13,321.00	13,750.00	429.00	3.1%	13,321.00				
Linens		0.0%	O	159.90	-	(159.90)	0.0%	10,021.00				
Repairs & Maintenance - Equipment		0.0%		15,237.81	_	(15,237.81)	0.0%	230.20				
		9.6%)		55,496.46	29,791.63	(25,704.83)	(86.3%)	27,992.69				
		8.2%) 1,029.3	8	14,370.67	7,333.37	(7,037.30)	(96.0%)	11,448.65				
· · · · · · · · · · · · · · · · · · ·	` , , ,	76.9% 212.5		6,447.44	11,000.00	4,552.56	41.4%	22,647.98				
Advertising Expense		0.0%	O	250.00	-	(250.00)	0.0%	520.15				
Telephone Expense		0.0% 46.7	8	1,068.46	_	(1,068.46)	0.0%	93.55				
· · ·		00.0% 433.8		2,296.80	1,833.37	(463.43)	(25.3%)	2,182.31				
		0.0% -	-	8,699.05	-	(8,699.05)	0.0%	-,				
			<u> </u>									
Total Nursing Expenses 493,178.97 429,130.36 (64,	,048.61) (1	4.9%) 405,704.7	8	5,634,693.74	4,720,433.96	(914,259.78)	(19.4%)	4,251,477.58				
Housekeeping												
	,625.66) (2	5.3%) 20,643.0	6	262,714.23	201,115.31	(61,598.92)	(30.6%)	255,076.89				
		3,783.2		44,030.77	70,635.62	26,604.85	37.7%	43,407.04				
		00.0% 873.1		-	2,291.63	2,291.63	100.0%	2,010.52				
Supplies 2,908.82 4,458.34 1,	,549.52	34.8% 4,235.0	0	57,456.32	49,041.74	(8,414.58)	(17.2%)	43,889.46				
Repairs & Maintenance - Building	-	0.0%		1,612.12	· <u>-</u>	(1,612.12)	0.0%	217.50				
Repairs & Maintenance - Window and Doors	-	0.0%		4,224.25	-	(4,224.25)	0.0%	-				
Repairs & Maintenance - Equipment	-	0.0%		4,460.26	-	(4,460.26)	0.0%	92.78				
Purchased Services 781.11 4,766.68 3,	,985.57	33.6% 1,266.9	8	26,486.33	52,433.48	25,947.15	49.5%	42,175.43				
Staff Appreciation 140.79 - (	(140.79)	0.0% -		436.20	-	(436.20)	0.0%	-				
Total Housekeeping Expenses 30,658.18 34,137.98 3,	,479.80	10.2% 30,801.3	4	401,420.48	375,517.78	(25,902.70)	(6.9%)	386,869.62				
Laundry												
	,574.96) (2	6.2%) 10,805.2	3	123,491.72	108,015.93	(15,475.79)	(14.3%)	108,342.29				
		33.2% 2,273.7		24,288.57	40,589.45	16,300.88	40.2%	23,874.42				
		00.0% 2,273.7	J	24,200.01	1,833.37	1,833.37	100.0%	23,674.42 183.61				
Equipment Leasing Expense - EXPENSE 187.17 166.67		2.3%) 183.6	1	2,048.19	1,833.37	(214.82)	(11.7%)	1,460.64				
2021-03-17	(20.00)	2.070) 100.0	•	۷,040.15	1,000.07	(214.02)	(11.770)	Page 10				

For the month ending: 2021-02-28



	CURRENT MONTH												
	Actual	Budget	Variance	Var %	LY Actual		Actual	Budget	Variance	Var %	LY Actual		
	riotaai	Daagot	variation	v ai 70	_ riotaai		riotaai	Daagot	variance	V C.1 70	21 /totaai		
Supplies	1,877.36	1,375.00	(502.36)	(36.5%)	1,060.21		13,121.80	15,125.00	2,003.20	13.2%	10,726.95		
Linens	718.31	958.33	240.02	25.0%	(20.00)		11,270.13	10,541.63	(728.50)	(6.9%)	6,276.42		
Repairs & Maintenance - Equipment	-	-	-	0.0%	-		1,141.36	-	(1,141.36)	0.0%	273.33		
Purchased Services	-	666.67	666.67	100.0%	-		5,156.25	7,333.37	2,177.12	29.7%	5,850.63		
Staff Appreciation	71.90	-	(71.90)	0.0%	-		222.76	-	(222.76)	0.0%	-		
Total Laundry Expenses	17,714.90	16,842.92	(871.98)	(5.2%)	14,302.84	_	180,740.78	185,272.12	4,531.34	2.4%	156,988.29		
Maintenance													
Salaries - Administration	2.893.18	_	(2,893.18)	0.0%	_		5,786.36	_	(5,786.36)	0.0%	_		
Salaries - Administration	19,413.12	18,864.81	(548.31)	(2.9%)	22,330.12		261,345.06	207,512.91	(53,832.15)	(25.9%)	245,878.67		
Benefits - Administration	565.93	10,004.01	(565.93)	0.0%	22,330.12		1,131.86	201,512.91	(1,131.86)	0.0%	243,070.07		
Benefits - Aides	4,464.62	5,290.04	825.42	15.6%	5,122.36		51,570.38	58,190.44	6,620.06	11.4%	52,931.12		
Equipment Maintenance and Replacement	-,+0+.02	708.34	708.34	100.0%	2,024.23		-	7,791.74	7,791.74	100.0%	9,238.40		
Equipment Leasing Expense - EXPENSE	45.45	401.67	356.22	88.7%	370.83		682.91	4,418.37	3,735.46	84.5%	4,511.96		
Supplies	30.35	541.66	511.31	94.4%	458.19		13,179.27	5,958.26	(7,221.01)	(121.2%)	18,284.62		
Other Expenses	30.33	341.00	311.31	0.0%	430.13		2.983.27	5,950.20	(2,983.27)	0.0%	10,204.02		
Supplies - Paper Products	-	-	-	0.0%	-		2,903.21	-	(2,903.21)	0.0%	294.88		
Repairs & Maintenance - Building	44,162.23	11,879.18	(32,283.05)	(271.8%)	21,929.27		169,760.63	130,670.98	(39,089.65)	(29.9%)	176,536.92		
Repairs & Maintenance - Building Repairs & Maintenance - Pool	,	666.67	359.78	54.0%	21,929.21		21,157.36	7,333.37	, ,	` ,	17,247.20		
·	306.89				05.00		,	,	(13,823.99)	(188.5%)	,		
Repairs & Maintenance - Lawn and Grounds	-	2,381.58	2,381.58	100.0%	95.20		34,036.54	26,197.38	(7,839.16)	(29.9%)	42,286.12		
Repairs & Maintenance - Window and Doors	-	1,541.68	1,541.68	100.0%	5,072.15		33,534.47	16,958.48	(16,575.99)	(97.7%)	29,279.89		
Repairs & Maintenance - Equipment	5,864.62	9,333.32	3,468.70	37.2%	4,255.09		108,444.09	102,666.52	(5,777.57)	(5.6%)	54,368.87		
Repairs & Maintenance - Parking and Driveways	18,877.35	4,925.00	(13,952.35)	(283.3%)	12,998.05		60,800.65	54,175.00	(6,625.65)	(12.2%)	54,970.38		
Repairs & Maintenance - Vehicle	-	416.67	416.67	100.0%	527.86		1,143.12	4,583.37	3,440.25	75.1%	3,730.91		
Repairs & Maintenance - Elevator	3,063.56	3,875.00	811.44	20.9%	3,808.79		39,909.76	42,625.00	2,715.24	6.4%	50,040.12		
Garbage Pickup	1,113.30	1,762.50	649.20	36.8%	1,709.39		11,354.85	19,387.50	8,032.65	41.4%	12,313.46		
Purchased Services	24,816.16	375.00	(24,441.16)	(6517.6%)	5,211.96		133,759.33	4,125.00	(129,634.33)	(3142.7%)	50,027.89		
Utilities - Gas	13,409.67	5,632.94	(7,776.73)	(138.1%)	16,247.29		87,799.28	61,962.34	(25,836.94)	(41.7%)	69,708.11		
Utilities - Electric	31,056.75	28,224.65	(2,832.10)	(10.0%)	36,247.39		313,016.63	310,471.15	(2,545.48)	(0.8%)	313,237.04		
Utilities - Water	14,598.76	16,019.15	1,420.39	8.9%	15,073.24		173,169.13	176,210.65	3,041.52	1.7%	178,701.83		
Education Expense	-	-		0.0%	-		(8.23)		8.23	0.0%	429.37		
Telephone Expense	47.76	73.50	25.74	35.0%	47.76		563.30	808.50	245.20	30.3%	454.78		
Travel Expense	-	-	-	0.0%	-		-	-	-	0.0%	821.00		
Staff Appreciation	158.34	-	(158.34)	0.0%	-		490.59	-	(490.59)	0.0%	-		
Total Maintenance Expenses	184,888.04	112,913.36	(71,974.68)	(63.7%)	153,529.17	_	1,525,610.61	1,242,046.96	(283,563.65)	(22.8%)	1,385,293.54		
Administration													
Salaries - Administration	88,303.32	61,791.77	(26,511.55)	(42.9%)	55,104.76		635,408.32	679,709.47	44,301.15	6.5%	503,887.29		
Salaries - Aides	8,057.11	-	(8,057.11)	0.0%	-		128,481.88	-	(128,481.88)	0.0%	-		
Benefits - Administration	20,264.84	3,125.02	(17,139.82)	(548.5%)	12,716.00		168,671.83	34,375.22	(134,296.61)	(390.7%)	109,315.85		
Benefits - Aides	2,184.03	5,125.02	(2,184.03)	0.0%	12,7 10.00		33,109.26	J <del>4</del> ,575.22	(33,109.26)	0.0%	3,258.54		
Equipment Maintenance and Replacement	2,104.00	1,499.99	1,499.99	100.0%			-	16,499.89	16,499.89	100.0%	10,502.80		
Equipment Leasing Expense - EXPENSE	_	895.83	895.83	100.0%	-		6,167.23	9,854.13	3,686.90	37.4%	8,113.80		
Supplies	2,531.78	229.17	(2,302.61)	(1004.8%)	265.94		14,676.80	2,520.87	(12,155.93)	(482.2%)	8,773.91		
Other Expenses	2,001.70	291.67	291.67	100.0%	205.94		14,070.00	3,208.37	3,208.37	100.0%	1,052.30		
Membership Fees	-	1,757.42	1,757.42	100.0%	275.00		18,887.80	19,331.62	443.82	2.3%	27,295.05		
Repairs & Maintenance - Building	4,533.67	1,757.42	(4,533.67)	0.0%	215.00		15,643.23	19,331.02	(15,643.23)	0.0%	5,321.73		
Repairs & Maintenance - Building	4,000.07	-	(4,000.07)	0.070	-		10,043.23	-	(10,040.20)	0.070	5,521.75		
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2021-03-17

For the month ending: 2021-02-28



	CURRENT MONTH						YTD					
	Actual	Budget	Variance	Var %	LY Actual		Actual	Budget	Variance	Var %	LY Actual	
						'		J				
Repairs & Maintenance - Equipment	2,317.22	-	(2,317.22)	0.0%	_		33,097.67	-	(33,097.67)	0.0%	-	
Purchased Services	4,454.08	8,958.35	4,504.27	50.3%	6,957.48		34,381.59	98,541.85	64,160.26	65.1%	82,281.04	
Computer and Software Expense	15,997.32	8,566.03	(7,431.29)	(86.8%)	9,968.77		134,940.02	94,226.33	(40,713.69)	(43.2%)	84,458.17	
Bad Debts Expense	-	416.67	416.67	100.0%	-		-	4,583.37	4,583.37	100.0%	-	
Education Expense	335.10	2,675.00	2,339.90	87.5%	588.89		5,181.27	29,425.00	24,243.73	82.4%	26,790.60	
Advertising Expense	1,825.97	614.58	(1,211.39)	(197.1%)	1,687.34		21,802.40	6,760.38	(15,042.02)	(222.5%)	11,708.02	
Auditing Expense	1,891.67	1,416.60	(475.07)	(33.5%)	1,891.67		20,808.37	15,582.60	(5,225.77)	(33.5%)	20,808.37	
Legal Expense	=	1,020.83	1,020.83	100.0%	-		425.12	11,229.13	10,804.01	96.2%	6,863.13	
Insurance Expense	9,583.32	7,871.15	(1,712.17)	(21.8%)	7,548.92		93,549.30	86,582.65	(6,966.65)	(8.0%)	83,038.16	
Postage Expense	2,008.45	725.01	(1,283.44)	(177.0%)	1,074.33		7,765.36	7,975.11	209.75	2.6%	7,064.67	
Printing and Stationary Expense	2,035.04	2,939.75	904.71	30.8%	1,808.61		25,407.04	32,337.25	6,930.21	21.4%	34,917.96	
Telephone Expense	10,512.86	9,085.01	(1,427.85)	(15.7%)	9,325.48		103,416.43	99,935.11	(3,481.32)	(3.5%)	92,840.27	
Travel Expense	459.91	3,373.34	2,913.43	86.4%	2,113.10		6,256.20	37,106.74	30,850.54	83.1%	46,815.51	
Staff Appreciation	529.10	-	(529.10)	0.0%	-		1,703.40	-	(1,703.40)	0.0%	-	
Administrative Charge FMH	(43,792.74)	-	43,792.74	0.0%	(1,666.66)		(143,023.11)	-	143,023.11	0.0%	(18,333.26)	
Board Discretionary Spending	-	318.98	318.98	100.0%	-		3,048.25	3,508.78	460.53	13.1%	891.73	
Replacement Reserve Expense	7,500.00	7,500.00	-	0.0%	7,500.00		82,500.00	82,500.00	-	0.0%	82,500.00	
Total Administration Expenses	141,532.05	125,072.17	(16,459.88)	(13.2%)	117,159.63		1,452,305.66	1,375,793.87	(76,511.79)	(5.6%)	1,240,165.64	
TOTAL OPERATING EXPENSES	1,039,175.69	913,185.51	(125,990.18)	(13.8%)	898,593.57		11,317,082.23	10,045,040.61	(1,272,041.62)	(12.7%)	9,571,193.03	
TOTAL OPERATING INCOME	114,023.79	105,212.09	8,811.70	8.4%	134,224.15		1,268,744.74	1,157,332.99	111,411.75	9.6%	1,302,833.47	
Non-Operating Revenue												
Donations - Receiptable	16,347.96	3,750.00	12,597.96	335.9%	510.00		75,680.78	41,250.00	34,430.78	83.5%	22,625.34	
Donations - Non-Receiptable/Special Fundraising	447.58	416.67	30.91	7.4%	-		22,680.53	4,583.37	18,097.16	394.8%	4,723.46	
Interest Income - Investments	3,054.29	3,333.33	(279.04)	(8.4%)	5,939.75		55,099.46	36,666.63	18,432.83	50.3%	44,504.51	
General Income	3,917.96	14,430.61	(10,512.65)	(72.8%)	18,130.31		159,725.42	158,736.71	988.71	0.6%	217.915.34	
Amortization- Deferred Donation Revenues	28,087.73	24,125.01	3,962.72	16.4%	26,194.86		308,965.03	265,375.11	43,589.92	16.4%	288,143.46	
Total Non-Operating Revenue	51,855.52	46,055.62	5,799.90	12.6%	50,774.92		622,151.22	506,611.82	115,539.40	22.8%	577,912.11	
Non-Operating Expenses												
Bank Service Charges	63.81	270.83	(207.02)	(76.4%)	54.49		1,630.85	2,979.13	(1,348.28)	(45.3%)	2,444.32	
Total Fixed Asset Depreciation	65,915.00	68,384.62	2,469.62	3.6%	64,850.00		790.980.00	752,230.82	(38,749.18)	(5.2%)	718,350.00	
Mortgage Interest	23,712.36	24,416.66	704.30	2.9%	25,792.32		274,946.09	268,583.26	(6,362.83)	(2.4%)	294,291.84	
Property Taxes	37,759.52	37,804.42	44.90	0.1%	35,688.86		409,354.78	415,848.62	6,493.84	1.6%	392,577.46	
Total Non-Operating Expenses	127,450.69	130,876.53	3,011.80	2.3%	126,385.67		1,476,911.72	1,439,641.83	(39,966.45)	(2.8%)	1,407,663.62	
NET INCOME	38,428.62	20,391.18	18,037.44	88.5%	58,613.40		413,984.24	224,302.98	189,681.26	84.6%	473,081.96	

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