

**Statement of Operations - Consolidated**  
**For the month ending: 2020-12-31**



Account Name	CURRENT MONTH					YTD				
	Actual	Budget	Variance	Var %	LY Actual	Actual	Budget	Variance	Var %	LY Actual
<b>REVENUE</b>										
<b>Resident Income</b>										
Basic Accommodation	162,140.83	166,728.00	(4,587.17)	(2.8%)	168,985.60	1,478,793.72	1,500,552.00	(21,758.28)	(1.5%)	1,495,251.91
Rent	14,125.00	-	14,125.00	0.0%	-	56,500.00	-	56,500.00	0.0%	-
Maintenance Fees	-	14,125.00	(14,125.00)	(100.0%)	13,714.00	70,625.00	127,125.00	(56,500.00)	(44.4%)	123,426.00
Accommodation Revenue	128,342.80	130,402.38	(2,059.58)	(1.6%)	129,043.61	1,171,079.70	1,173,621.42	(2,541.72)	(0.2%)	1,173,699.60
Care Revenue	100,052.35	86,124.78	13,927.57	16.2%	88,538.92	876,068.12	775,123.02	100,945.10	13.0%	806,470.14
Meals Revenue	48,438.06	50,883.14	(2,445.08)	(4.8%)	51,307.53	456,149.71	457,948.26	(1,798.55)	(0.4%)	470,610.88
Membership Fees	3,694.51	4,712.50	(1,017.99)	(21.6%)	4,514.23	36,258.48	42,412.50	(6,154.02)	(14.5%)	42,923.70
Telephone Revenue	1,684.28	2,041.67	(357.39)	(17.5%)	1,788.60	16,910.92	18,375.03	(1,464.11)	(8.0%)	17,069.63
Internet Revenue	665.33	458.33	207.00	45.2%	493.33	5,406.93	4,124.97	1,281.96	31.1%	4,080.32
<b>Total Resident Revenue</b>	<b>459,143.16</b>	<b>455,475.80</b>	<b>3,667.36</b>	<b>0.8%</b>	<b>458,385.82</b>	<b>4,167,792.58</b>	<b>4,099,282.20</b>	<b>68,510.38</b>	<b>1.7%</b>	<b>4,133,532.18</b>
<b>Nursing Envelope</b>										
Nursing and Personal Care	335,372.75	303,397.57	31,975.18	10.5%	300,403.00	3,069,627.64	2,730,578.13	339,049.51	12.4%	2,671,975.00
Project Funding	160,044.00	19,311.34	140,732.66	728.8%	20,044.00	327,396.00	173,802.06	153,593.94	88.4%	187,224.00
Physician On-Call Funding	1,294.00	1,250.00	44.00	3.5%	1,410.74	12,037.15	11,250.00	787.15	7.0%	11,344.74
Global Funding - Nursing	6,242.11	2,404.86	3,837.25	159.6%	571.72	41,030.71	21,643.74	19,386.97	89.6%	18,328.72
Equalization Funding - Nursing	6,087.27	6,087.27	-	0.0%	6,087.27	54,785.43	54,785.43	-	0.0%	54,785.43
Nurse Practitioner Funding	10,238.00	10,238.00	-	0.0%	10,238.00	46,071.00	92,142.00	(46,071.00)	(50.0%)	92,142.00
High Intensity - Nursing Supplies	1,898.00	1,897.96	0.04	0.0%	1,898.00	17,082.00	17,081.64	0.36	0.0%	17,082.00
<b>Total Nursing Revenue</b>	<b>521,176.13</b>	<b>344,587.00</b>	<b>176,589.13</b>	<b>51.2%</b>	<b>340,652.73</b>	<b>3,568,029.93</b>	<b>3,101,283.00</b>	<b>466,746.93</b>	<b>15.1%</b>	<b>3,052,881.89</b>
<b>Program Envelope</b>										
Program and Support Services	35,214.00	35,566.57	(352.57)	(1.0%)	35,214.00	332,190.38	320,099.13	12,091.25	3.8%	297,042.00
Physiotherapy Funding	-	-	-	0.0%	-	-	-	-	0.0%	19,885.00
Global Funding - Program	1,453.64	554.79	898.85	162.0%	2,455.04	9,555.08	4,993.11	4,561.97	91.4%	8,912.12
Equalization Funding - Program	355.22	355.23	(0.01)	0.0%	355.22	3,196.98	3,197.07	(0.09)	0.0%	3,196.98
<b>Total Program Revenue</b>	<b>37,022.86</b>	<b>36,476.59</b>	<b>546.27</b>	<b>1.5%</b>	<b>38,024.26</b>	<b>344,942.44</b>	<b>328,289.31</b>	<b>16,653.13</b>	<b>5.1%</b>	<b>329,036.10</b>
<b>Raw Food Envelope</b>										
Raw Food Funding	27,856.00	28,065.11	(209.11)	(0.7%)	27,856.00	250,704.00	252,585.99	(1,881.99)	(0.7%)	250,704.00
Global Funding - Raw Food	1,239.45	554.79	684.66	123.4%	487.48	8,147.17	4,993.11	3,154.06	63.2%	4,387.32
<b>Total Raw Food Revenue</b>	<b>29,095.45</b>	<b>28,619.90</b>	<b>475.55</b>	<b>1.7%</b>	<b>28,343.48</b>	<b>258,851.17</b>	<b>257,579.10</b>	<b>1,272.07</b>	<b>0.5%</b>	<b>255,091.32</b>
<b>Accommodation Envelope</b>										
Other Accommodation	193,547.00	165,213.48	28,333.52	17.1%	163,984.00	2,009,838.17	1,486,921.32	522,916.85	35.2%	1,475,856.00
Basic Accommodation Contra	(162,140.83)	(166,728.00)	4,587.17	(2.8%)	(168,985.60)	(1,478,793.72)	(1,500,552.00)	21,758.28	(1.5%)	(1,499,547.03)
Preferred Accommodation	40,675.67	44,951.86	(4,276.19)	(9.5%)	46,031.99	381,082.83	404,566.74	(23,483.91)	(5.8%)	403,343.92
Global Funding - Accommodation	4,204.80	1,653.85	2,550.95	154.2%	1,653.76	27,639.04	14,884.65	12,754.39	85.7%	14,883.84
Equalization Funding - Accommodation	2,200.51	2,200.51	-	0.0%	2,200.51	19,804.59	19,804.59	-	0.0%	19,804.59
Pay Equity	848.00	848.00	-	0.0%	848.00	7,632.00	7,632.00	-	0.0%	7,632.00
Quality Attainment Premium	1,051.00	1,051.18	(0.18)	(0.0%)	1,051.00	9,459.00	9,460.62	(1.62)	(0.0%)	9,459.00
Structural Compliance	30,221.00	30,221.00	-	0.0%	30,221.00	271,989.00	271,989.00	-	0.0%	271,989.00

# Statement of Operations - Consolidated

For the month ending: 2020-12-31



Account Name	CURRENT MONTH				LY Actual
	Actual	Budget	Variance	Var %	
Total Accommodation Revenue	110,607.15	79,411.88	31,195.27	39.3%	77,004.66
<b>TOTAL OPERATING REVENUE</b>	<b>1,157,044.75</b>	<b>944,571.17</b>	<b>212,473.58</b>	<b>22.5%</b>	<b>942,410.95</b>

Account Name	YTD				LY Actual
	Actual	Budget	Variance	Var %	
Total Accommodation Revenue	1,248,650.91	714,706.92	533,943.99	74.7%	703,421.32
<b>TOTAL OPERATING REVENUE</b>	<b>9,588,267.03</b>	<b>8,501,140.53</b>	<b>1,087,126.50</b>	<b>12.8%</b>	<b>8,473,962.81</b>

**Statement of Operations - Consolidated**  
**For the month ending: 2020-12-31**



Account Name	CURRENT MONTH					YTD				
	Actual	Budget	Variance	Var %	LY Actual	Actual	Budget	Variance	Var %	LY Actual
<b>EXPENSES</b>										
<b>Program</b>										
Salaries - Administration	-	4,954.93	4,954.93	100.0%	-	-	44,594.37	44,594.37	100.0%	-
Salaries - Aides	31,452.80	25,522.07	(5,930.73)	(23.2%)	25,644.43	270,072.99	229,698.63	(40,374.36)	(17.6%)	233,058.10
Benefits - Administration	38.88	873.72	834.84	95.6%	24.23	932.61	7,863.48	6,930.87	88.1%	575.11
Benefits - Aides	6,025.16	5,692.76	(332.40)	(5.8%)	4,739.19	45,205.75	51,234.84	6,029.09	11.8%	43,738.13
Equipment Maintenance and Replacement	-	41.67	41.67	100.0%	-	-	375.03	375.03	100.0%	-
Supplies	3,390.54	83.34	(3,307.20)	(3968.3%)	260.55	9,506.71	750.06	(8,756.65)	(1167.5%)	1,011.65
Other Expenses	-	-	-	0.0%	522.83	-	-	-	0.0%	558.66
Recreation Entertainment Expense	620.12	3,166.67	2,546.55	80.4%	2,564.06	20,454.83	28,500.03	8,045.20	28.2%	37,817.93
Recreation Entertainment Recovery	(291.00)	-	291.00	0.0%	(435.99)	(566.03)	-	566.03	0.0%	(1,887.33)
Social Food Cost	-	41.67	41.67	100.0%	-	-	375.03	375.03	100.0%	179.63
Pastoral Care	201.79	333.33	131.54	39.5%	562.56	1,832.65	2,999.97	1,167.32	38.9%	2,131.21
Membership Fees	-	12.50	12.50	100.0%	-	165.00	112.50	(52.50)	(46.7%)	165.00
Repairs & Maintenance - Equipment	96.40	-	(96.40)	0.0%	-	2,630.44	-	(2,630.44)	0.0%	-
Repairs & Maintenance - Vehicle	-	1,000.00	1,000.00	100.0%	-	-	9,000.00	9,000.00	100.0%	-
Purchased Services	2,430.00	2,083.33	(346.67)	(16.6%)	1,923.00	15,445.38	18,749.97	3,304.59	17.6%	17,494.08
Physiotherapy	6,624.00	5,833.33	(790.67)	(13.6%)	6,624.00	52,992.00	52,499.97	(492.03)	(0.9%)	41,152.00
Computer and Software Expense	31.57	-	(31.57)	0.0%	-	356.94	-	(356.94)	0.0%	-
Education Expense	-	83.33	83.33	100.0%	-	498.50	749.97	251.47	33.5%	1,210.31
Travel Expense	-	41.67	41.67	100.0%	-	130.00	375.03	245.03	65.3%	805.79
Appreciation Expense	184.56	-	(184.56)	0.0%	-	211.71	-	(211.71)	0.0%	-
<b>Total Program Expenses</b>	<b>50,804.82</b>	<b>49,764.32</b>	<b>(1,040.50)</b>	<b>(2.1%)</b>	<b>42,428.86</b>	<b>419,869.48</b>	<b>447,878.88</b>	<b>28,009.40</b>	<b>6.3%</b>	<b>378,010.27</b>
<b>Food Services</b>										
Salaries - Administration	-	5,340.30	5,340.30	100.0%	-	-	48,062.70	48,062.70	100.0%	-
Salaries - Aides	60,208.26	42,719.55	(17,488.71)	(40.9%)	55,373.04	526,187.26	384,475.95	(141,711.31)	(36.9%)	466,634.67
Benefits - Administration	-	796.60	796.60	100.0%	14.04	1,749.64	7,169.40	5,419.76	75.6%	772.07
Benefits - Aides	11,814.17	13,544.89	1,730.72	12.8%	10,586.52	92,144.83	121,904.01	29,759.18	24.4%	93,401.52
Equipment Maintenance and Replacement	-	1,375.00	1,375.00	100.0%	902.79	2,431.47	12,375.00	9,943.53	80.4%	16,833.92
Supplies	-	-	-	0.0%	-	993.84	-	(993.84)	0.0%	108.69
Recreation Entertainment Expense	-	-	-	0.0%	-	-	-	-	0.0%	503.81
Pastoral Care	-	62.50	62.50	100.0%	-	9.88	562.50	552.62	98.2%	536.79
Chemicals	1,937.44	1,166.67	(770.77)	(66.1%)	968.72	8,884.45	10,500.03	1,615.58	15.4%	10,140.75
Supplies - Paper Products	838.21	1,083.33	245.12	22.6%	982.72	8,194.33	9,749.97	1,555.64	16.0%	7,104.64
Supplies - Dishes and Cutlery	1,369.40	708.34	(661.06)	(93.3%)	-	4,912.92	6,375.06	1,462.14	22.9%	3,824.15
Grocery Purchases	49,724.00	40,920.28	(8,803.72)	(21.5%)	39,300.82	394,753.11	368,282.52	(26,470.59)	(7.2%)	373,792.64
High Intensity - Raw Food	-	958.33	958.33	100.0%	987.74	966.83	8,624.97	7,658.14	88.8%	8,370.14
Provision Recovery - Raw Food	700.00	(375.00)	(1,075.00)	286.7%	(172.60)	1,393.24	(3,375.00)	(4,768.24)	141.3%	(305.35)
Membership Fees	-	-	-	0.0%	-	275.00	-	(275.00)	0.0%	-
Repairs & Maintenance - Equipment	3,693.25	-	(3,693.25)	0.0%	-	15,694.99	-	(15,694.99)	0.0%	-
Purchased Services	1,980.00	1,541.67	(438.33)	(28.4%)	1,598.00	12,370.37	13,875.03	1,504.66	10.8%	13,466.00
Education Expense	-	-	-	0.0%	-	-	-	-	0.0%	101.60
Appreciation Expense	345.44	-	(345.44)	0.0%	-	396.25	-	(396.25)	0.0%	-
<b>Total Food Service Expenses</b>	<b>132,610.17</b>	<b>109,842.46</b>	<b>(22,767.71)</b>	<b>(20.7%)</b>	<b>110,541.79</b>	<b>1,071,358.41</b>	<b>988,582.14</b>	<b>(82,776.27)</b>	<b>(8.4%)</b>	<b>995,286.04</b>

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**For the month ending: 2020-12-31**



Account Name	CURRENT MONTH					YTD				
	Actual	Budget	Variance	Var %	LY Actual	Actual	Budget	Variance	Var %	LY Actual
<b>Nursing</b>										
Salaries - Administration	-	40,799.96	40,799.96	100.0%	-	-	367,199.64	367,199.64	100.0%	-
Salaries - Aides	400,603.39	168,805.48	(231,797.91)	(137.3%)	332,613.59	3,372,445.40	1,519,249.32	(1,853,196.08)	(122.0%)	2,810,353.54
Salaries - RN	-	32,288.76	32,288.76	100.0%	-	-	290,598.84	290,598.84	100.0%	-
Salaries - RPN	28,165.07	48,911.47	20,746.40	42.4%	22,149.77	230,857.17	440,203.23	209,346.06	47.6%	197,408.82
Benefits - Administration	-	7,621.03	7,621.03	100.0%	60.81	7,578.50	68,589.27	61,010.77	89.0%	3,344.14
Benefits - Aides	64,795.00	55,866.53	(8,928.47)	(16.0%)	56,789.43	504,953.58	502,798.77	(2,154.81)	(0.4%)	501,596.91
Benefits - RN	-	10,472.83	10,472.83	100.0%	-	-	94,255.47	94,255.47	100.0%	-
Benefits - RPN	3,313.79	15,141.50	11,827.71	78.1%	2,978.28	28,983.14	136,273.50	107,290.36	78.7%	27,899.35
Equipment Maintenance and Replacement	-	4,208.34	4,208.34	100.0%	16,657.40	296.92	37,875.06	37,578.14	99.2%	37,300.43
Equipment Leasing Expense - EXPENSE	907.90	458.33	(449.57)	(98.1%)	907.90	8,171.10	4,124.97	(4,046.13)	(98.1%)	3,958.06
Supplies	21,886.08	208.33	(21,677.75)	(10405.5%)	243.16	151,051.53	1,874.97	(149,176.56)	(7956.2%)	1,657.20
Supplies - High Intensity	6,718.60	2,314.63	(4,403.97)	(190.3%)	2,763.38	29,727.42	20,831.67	(8,895.75)	(42.7%)	18,907.01
Supplies - Meds and Treatments	1,451.55	6,458.33	5,006.78	77.5%	6,656.60	50,717.20	58,124.97	7,407.77	12.7%	61,602.53
Nurse Practitioner Expenses	-	9,527.56	9,527.56	100.0%	-	(145.44)	85,748.04	85,893.48	100.2%	696.98
Other Expenses	-	-	-	0.0%	207.86	-	-	-	0.0%	2,040.55
Incontinent Supplies	2,849.49	3,737.60	888.11	23.8%	7,883.50	44,766.59	33,638.40	(11,128.19)	(33.1%)	46,626.02
Chemicals	-	-	-	0.0%	-	77.90	-	(77.90)	0.0%	-
Grocery Purchases	-	-	-	0.0%	-	225.00	-	(225.00)	0.0%	-
High Intensity - Raw Food	-	-	-	0.0%	-	2,822.05	-	(2,822.05)	0.0%	-
Membership Fees	-	41.67	41.67	100.0%	-	-	375.03	375.03	100.0%	-
Home Physician	1,501.20	1,508.33	7.13	0.5%	1,501.20	13,510.80	13,574.97	64.17	0.5%	12,610.80
Physician on Call	1,211.00	1,250.00	39.00	3.1%	1,211.00	10,899.00	11,250.00	351.00	3.1%	10,899.00
Repairs & Maintenance - Equipment	681.67	-	(681.67)	0.0%	-	3,807.60	-	(3,807.60)	0.0%	-
Purchased Services	-	2,500.00	2,500.00	100.0%	-	2,688.32	22,500.00	19,811.68	88.1%	19,969.02
Computer and Software Expense	1,390.97	875.00	(515.97)	(59.0%)	1,292.18	12,518.73	7,875.00	(4,643.73)	(59.0%)	7,718.25
Education Expense	-	416.67	416.67	100.0%	-	79.17	3,750.03	3,670.86	97.9%	5,554.26
Telephone Expense	-	-	-	0.0%	-	358.74	-	(358.74)	0.0%	-
Travel Expense	-	416.67	416.67	100.0%	-	2,571.87	3,750.03	1,178.16	31.4%	2,566.03
Appreciation Expense	2,317.95	-	(2,317.95)	0.0%	-	2,658.93	-	(2,658.93)	0.0%	-
<b>Total Nursing Expenses</b>	<b>537,793.66</b>	<b>413,829.02</b>	<b>(123,964.64)</b>	<b>(30.0%)</b>	<b>453,916.06</b>	<b>4,481,621.22</b>	<b>3,724,461.18</b>	<b>(757,160.04)</b>	<b>(20.3%)</b>	<b>3,772,708.90</b>
<b>Housekeeping</b>										
Salaries - Aides	22,965.50	16,370.05	(6,595.45)	(40.3%)	23,102.18	199,985.97	147,330.45	(52,655.52)	(35.7%)	187,819.51
Benefits - Administration	-	-	-	0.0%	10.52	1,311.62	-	(1,311.62)	0.0%	578.76
Benefits - Aides	4,920.18	5,723.74	803.56	14.0%	4,488.68	37,788.30	51,513.66	13,725.36	26.6%	35,967.64
Equipment Maintenance and Replacement	-	416.67	416.67	100.0%	-	-	3,750.03	3,750.03	100.0%	-
Supplies	7,381.00	4,458.33	(2,922.67)	(65.6%)	4,614.14	53,716.75	40,124.97	(13,591.78)	(33.9%)	41,605.02
Repairs & Maintenance - Window and Doors	-	-	-	0.0%	-	3,845.78	-	(3,845.78)	0.0%	-
Repairs & Maintenance - Equipment	-	-	-	0.0%	-	1,070.96	-	(1,070.96)	0.0%	-
Purchased Services	739.11	1,125.00	385.89	34.3%	109.91	3,363.75	10,125.00	6,761.25	66.8%	11,681.25
Appreciation Expense	114.56	-	(114.56)	0.0%	-	131.41	-	(131.41)	0.0%	-
<b>Total Housekeeping Expenses</b>	<b>36,120.35</b>	<b>28,093.79</b>	<b>(8,026.56)</b>	<b>(28.6%)</b>	<b>32,325.43</b>	<b>301,214.54</b>	<b>252,844.11</b>	<b>(48,370.43)</b>	<b>(19.1%)</b>	<b>277,652.18</b>

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Account Name	CURRENT MONTH					YTD				
	Actual	Budget	Variance	Var %	LY Actual	Actual	Budget	Variance	Var %	LY Actual
<b>Laundry</b>										
Salaries - Aides	8,947.44	7,780.06	(1,167.38)	(15.0%)	8,472.15	77,218.80	70,020.54	(7,198.26)	(10.3%)	72,292.55
Benefits - Administration	-	-	-	0.0%	2.57	320.81	-	(320.81)	0.0%	141.56
Benefits - Aides	1,511.88	2,492.47	980.59	39.3%	1,532.68	11,836.88	22,432.23	10,595.35	47.2%	14,947.08
Equipment Maintenance and Replacement	-	458.33	458.33	100.0%	472.93	355.99	4,124.97	3,768.98	91.4%	4,762.18
Supplies	1,937.44	1,333.34	(604.10)	(45.3%)	976.57	13,502.60	12,000.00	(1,502.54)	(12.5%)	11,719.51
Linens	-	1,000.00	1,000.00	100.0%	457.55	4,570.77	9,000.00	4,429.23	49.2%	5,054.73
Repairs & Maintenance - Equipment	1,179.72	-	(1,179.72)	0.0%	-	3,565.91	-	(3,565.91)	0.0%	-
Appreciation Expense	53.39	-	(53.39)	0.0%	-	61.25	-	(61.25)	0.0%	-
<b>Total Laundry Expenses</b>	<b>13,629.87</b>	<b>13,064.20</b>	<b>(565.67)</b>	<b>(4.3%)</b>	<b>11,914.45</b>	<b>111,433.01</b>	<b>117,577.80</b>	<b>6,144.79</b>	<b>5.2%</b>	<b>108,917.61</b>
<b>Maintenance</b>										
Salaries - Administration	1,266.25	-	(1,266.25)	0.0%	-	1,284.23	-	(1,284.23)	0.0%	-
Salaries - Aides	14,884.73	17,613.78	2,729.05	15.5%	14,164.05	151,746.20	158,524.02	6,777.82	4.3%	125,689.51
Benefits - Administration	51.67	96.46	44.79	46.4%	47.25	583.14	868.14	285.00	32.8%	458.04
Benefits - Aides	2,658.64	3,501.92	843.28	24.1%	2,547.18	23,948.83	31,517.28	7,568.45	24.0%	28,611.03
Equipment Maintenance and Replacement	-	3,500.00	3,500.00	100.0%	1,825.60	9,052.14	31,500.00	22,447.86	71.3%	26,948.10
Supplies	2,588.94	3,208.33	619.39	19.3%	1,563.67	26,117.48	28,874.97	2,757.49	9.5%	24,553.59
Other Expenses	-	83.33	83.33	100.0%	-	-	749.97	749.97	100.0%	-
Repairs & Maintenance - Building	8,174.07	10,166.67	1,992.60	19.6%	25,634.97	74,755.64	91,500.03	16,744.39	18.3%	147,057.87
Repairs & Maintenance - Pool	3,686.20	833.33	(2,852.87)	(342.3%)	1,042.74	6,316.01	7,499.97	1,183.96	15.8%	12,156.32
Repairs & Maintenance - Lawn and Grounds	-	5,333.33	5,333.33	100.0%	8,577.91	51,398.46	47,999.97	(3,398.49)	(7.1%)	55,154.89
Repairs & Maintenance - Window and Doors	1,391.76	958.34	(433.42)	(45.2%)	3,319.27	14,885.10	8,625.06	(6,260.04)	(72.6%)	13,449.49
Repairs & Maintenance - Equipment	4,663.14	4,000.00	(663.14)	(16.6%)	2,171.50	64,633.27	36,000.00	(28,633.27)	(79.5%)	18,904.28
Repairs & Maintenance - Parking and Driveways	291.03	1,500.00	1,208.97	80.6%	-	662.87	13,500.00	12,837.13	95.1%	2,660.86
Repairs & Maintenance - Elevator	2,256.39	1,958.33	(298.06)	(15.2%)	1,752.73	16,775.71	17,624.97	849.26	4.8%	16,355.99
Garbage Pickup	2,350.78	1,625.00	(725.78)	(44.7%)	1,128.53	13,198.67	14,625.00	1,426.33	9.8%	19,040.47
Purchased Services	-	208.33	208.33	100.0%	195.21	8,928.04	1,874.97	(7,053.07)	(376.2%)	2,667.16
Utilities - Gas	7,648.51	5,006.24	(2,642.27)	(52.8%)	7,447.65	31,824.13	45,056.16	13,232.03	29.4%	32,196.37
Utilities - Electric	16,911.36	15,173.20	(1,738.16)	(11.5%)	15,003.08	146,985.08	136,558.80	(10,426.28)	(7.6%)	130,055.90
Utilities - Water	6,567.26	7,387.07	819.81	11.1%	6,196.72	57,359.83	66,483.63	9,123.80	13.7%	63,317.73
Education Expense	-	-	-	0.0%	-	(40.00)	-	40.00	0.0%	791.59
Appreciation Expense	92.28	-	(92.28)	0.0%	-	105.85	-	(105.85)	0.0%	-
<b>Total Maintenance Expenses</b>	<b>75,483.01</b>	<b>82,153.66</b>	<b>6,670.65</b>	<b>8.1%</b>	<b>92,618.06</b>	<b>700,520.68</b>	<b>739,382.94</b>	<b>38,862.26</b>	<b>5.3%</b>	<b>720,069.19</b>
<b>Administration</b>										
Salaries - Administration	72,510.78	64,965.99	(7,544.79)	(11.6%)	43,168.50	627,555.04	584,693.91	(42,861.13)	(7.3%)	440,613.58
Salaries - Aides	5,306.82	-	(5,306.82)	0.0%	-	15,920.46	-	(15,920.46)	0.0%	(10,085.74)
Benefits - Administration	9,800.01	4,299.50	(5,500.51)	(127.9%)	7,293.71	97,067.88	38,695.50	(58,372.38)	(150.9%)	66,896.79
Benefits - Aides	870.48	-	(870.48)	0.0%	296.23	8,895.89	-	(8,895.89)	0.0%	(1,350.23)
Equipment Maintenance and Replacement	-	791.67	791.67	100.0%	389.48	969.72	7,125.03	6,155.31	86.4%	10,142.09
Equipment Leasing Expense - EXPENSE	-	312.50	312.50	100.0%	700.02	700.02	2,812.50	2,112.48	75.1%	700.02
Supplies	228.07	2,500.00	2,271.93	90.9%	947.13	6,777.28	22,500.00	15,722.72	69.9%	6,640.89
Other Expenses	-	-	-	0.0%	2,350.16	-	-	-	0.0%	16,942.02
Membership Fees	8,248.28	1,791.67	(6,456.61)	(360.4%)	18,778.88	8,534.12	16,125.03	7,590.91	47.1%	19,074.89
Repairs & Maintenance - Equipment	399.24	-	(399.24)	0.0%	-	685.02	-	(685.02)	0.0%	-
Purchased Services	1,494.14	1,500.00	5.86	0.4%	4,669.61	11,638.66	13,500.00	1,861.34	13.8%	54,452.52

**Statement of Operations - Consolidated**  
**For the month ending: 2020-12-31**



Account Name	CURRENT MONTH					YTD				
	Actual	Budget	Variance	Var %	LY Actual	Actual	Budget	Variance	Var %	LY Actual
Computer and Software Expense	6,177.86	9,051.66	2,873.80	31.7%	5,162.69	85,527.74	81,464.94	(4,062.80)	(5.0%)	58,032.01
Education Expense	159.19	2,083.34	1,924.15	92.4%	594.98	(143.94)	18,750.06	18,894.00	100.8%	24,414.41
Advertising Expense	5,249.99	312.50	(4,937.49)	(1580.0%)	216.33	12,142.07	2,812.50	(9,329.57)	(331.7%)	1,789.50
Auditing Expense	1,510.00	1,277.08	(232.92)	(18.2%)	1,841.67	13,590.00	11,493.72	(2,096.28)	(18.2%)	16,575.03
Legal Expense	-	500.00	500.00	100.0%	-	2,114.15	4,500.00	2,385.85	53.0%	4,542.68
Insurance Expense	5,932.88	6,000.00	67.12	1.1%	5,180.00	44,114.64	54,000.00	9,885.36	18.3%	46,620.00
Postage Expense	534.79	362.50	(172.29)	(47.5%)	862.01	2,659.70	3,262.50	602.80	18.5%	2,332.43
Printing and Stationary Expense	1,035.05	1,416.66	381.61	26.9%	1,525.84	17,731.28	12,749.94	(4,981.34)	(39.1%)	9,299.72
Telephone Expense	9,265.02	6,666.66	(2,598.36)	(39.0%)	5,762.86	68,068.62	59,999.94	(8,068.68)	(13.4%)	64,420.58
Travel Expense	-	1,500.01	1,500.01	100.0%	2,435.89	7,926.89	13,500.09	5,573.20	41.3%	10,996.25
Appreciation Expense	427.45	-	(427.45)	0.0%	-	490.34	-	(490.34)	0.0%	-
Administrative Charge FMH	46,921.12	-	(46,921.12)	0.0%	1,666.66	57,997.48	-	(57,997.48)	0.0%	14,999.94
Board Discretionary Spending	-	125.00	125.00	100.0%	-	336.16	1,125.00	788.84	70.1%	-
<b>Total Administration Expenses</b>	<b>176,071.17</b>	<b>105,456.74</b>	<b>(70,614.43)</b>	<b>(67.0%)</b>	<b>103,842.65</b>	<b>1,091,299.22</b>	<b>949,110.66</b>	<b>(142,188.56)</b>	<b>(15.0%)</b>	<b>858,049.38</b>
<b>TOTAL OPERATING EXPENSES</b>	<b>1,022,513.05</b>	<b>802,204.19</b>	<b>(220,308.86)</b>	<b>(27.5%)</b>	<b>847,587.30</b>	<b>8,177,316.56</b>	<b>7,219,837.71</b>	<b>(957,478.85)</b>	<b>(13.3%)</b>	<b>7,110,693.57</b>
<b>TOTAL OPERATING INCOME</b>	<b>134,531.70</b>	<b>142,366.98</b>	<b>(7,835.28)</b>	<b>(5.5%)</b>	<b>94,823.65</b>	<b>1,410,950.47</b>	<b>1,281,302.82</b>	<b>129,647.65</b>	<b>10.1%</b>	<b>1,363,269.24</b>
<b>Non-Operating Revenue</b>										
Prior Period Adjustments	-	-	-	0.0%	-	-	-	-	0.0%	(4,181.00)
Donations - Receiptable	4,500.00	916.66	3,583.34	390.9%	3,150.00	18,083.73	8,249.94	9,833.79	119.2%	6,345.00
Donations - Non-Receiptable/Special Fundraising	1,201.88	166.67	1,035.21	621.1%	1,143.25	3,698.73	1,500.03	2,198.70	146.6%	1,638.70
Interest Income - Investments	3,005.55	2,500.00	505.55	20.2%	2,200.90	25,548.01	22,500.00	3,048.01	13.5%	21,390.05
General Income	26,559.25	11,108.33	15,450.92	139.1%	7,580.27	136,866.08	99,974.97	36,891.11	36.9%	116,295.03
Amortization- Deferred Donation Revenues	8,254.78	11,208.34	(2,953.56)	(26.4%)	9,340.38	74,293.02	100,875.06	(26,582.04)	(26.4%)	84,063.42
<b>Total Non-Operating Revenue</b>	<b>43,521.46</b>	<b>25,900.00</b>	<b>17,621.46</b>	<b>68.0%</b>	<b>23,414.80</b>	<b>258,489.57</b>	<b>233,100.00</b>	<b>25,389.57</b>	<b>10.9%</b>	<b>225,551.20</b>
<b>Non-Operating Expenses</b>										
Bank Charges	24.51	-	24.51	0.0%	58.85	319.73	-	319.73	0.0%	390.52
Total Fixed Asset Depreciation	72,050.00	57,500.00	(14,550.00)	(25.3%)	55,105.00	471,400.00	517,500.00	46,100.00	8.9%	495,945.00
Mortgage Interest	71,693.33	72,603.58	910.25	1.3%	76,011.18	647,752.07	653,432.22	5,680.15	0.9%	703,761.81
Property Taxes	14,308.42	14,229.28	(79.14)	(0.6%)	13,540.00	128,775.78	128,063.52	(712.26)	(0.6%)	121,860.00
<b>Total Non-Operating Expenses</b>	<b>158,076.26</b>	<b>144,332.86</b>	<b>(13,743.40)</b>	<b>(9.5%)</b>	<b>144,715.03</b>	<b>1,248,247.58</b>	<b>1,298,995.74</b>	<b>50,748.16</b>	<b>3.9%</b>	<b>1,321,957.33</b>
<b>NET INCOME</b>	<b>19,976.90</b>	<b>23,934.12</b>	<b>(3,957.22)</b>	<b>(16.5%)</b>	<b>(26,476.58)</b>	<b>421,192.46</b>	<b>215,407.08</b>	<b>205,785.38</b>	<b>95.5%</b>	<b>266,863.11</b>