

# Executive Members' Webinar

July 16, 2020

ONTARIO  
LONG TERM CARE  
ASSOCIATION

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# Today's update



- Capital program
- Expanding visits
- Commission delay
- Staffing study/Gillese recommendations
- Wave 2 preparations

"In the coming weeks, we will introduce a second plan to build even more beds and we will continue to plan for more long-term care beds until we reach our goal."

- Minister Fullerton, as quoted in QP Briefing, July 16.

# Key components of capital announcement

- 8,000 new beds and 12,000 redeveloped beds for a first wave of the program
- Primary model:
  - top-ups of redeveloping homes
  - there will be some new builds
- Program will include all existing projects from June 2018
- Regional categories based on geographic location: large urban, urban, mid-size, and rural.
- Increase to the CFS will be tailored to each of the geographic categories, taking into consideration the barriers and needs of different communities.
- Capital development grants will be provided of between 10 to 17%, depending on regional category, to cover upfront costs
  - eg development charges, land and other construction expenses

"From 2011 – 2018, only 611 beds were built."

- Government news release, July 15

# Air conditioning

- Regulations and design standards will be changed to ensure that all new long-term care builds and redevelopments are mandated to have air conditioning
  - Timeline, definition of air conditioning not provided
  - Ministry survey pending
- Dedicated funding to ensure long-term care homes in need have working air conditioning
  - No details provided on criteria for applying to fund
  - Minister Fullerton acknowledged challenges with home cooling/ventilation and COVID-19

“Working with the long-term care sector, our government will dedicate the funding necessary to ensure long-term care homes in need have working air conditioning. No longer will the seniors and the staff in our long-term care homes have to suffer through the summer heat.”

Premier Ford, news conference, July 15

# Regional definitions

**Large urban:** Upper tier Regional Municipalities and Census Subdivisions with a population greater than 500,000

- Durham, Halton, Peel, York and Waterloo
- Ottawa, Toronto and Hamilton

**Urban:** Urban centres with a population greater than 100,000 not already captured within an upper tier Regional Municipality

- eg London, Barrie, Kingston

**Mid-Size:** Centres with a population less than 100,000 but at least 10,000 in its core and/or urban and rural areas with a strong integration to a large urban, urban or mid-size centre

- eg Orangeville, North Bay

**Rural:** Centres with a core population of less than 10,000 people or a strong integration to a large urban, urban or mid-size centre.

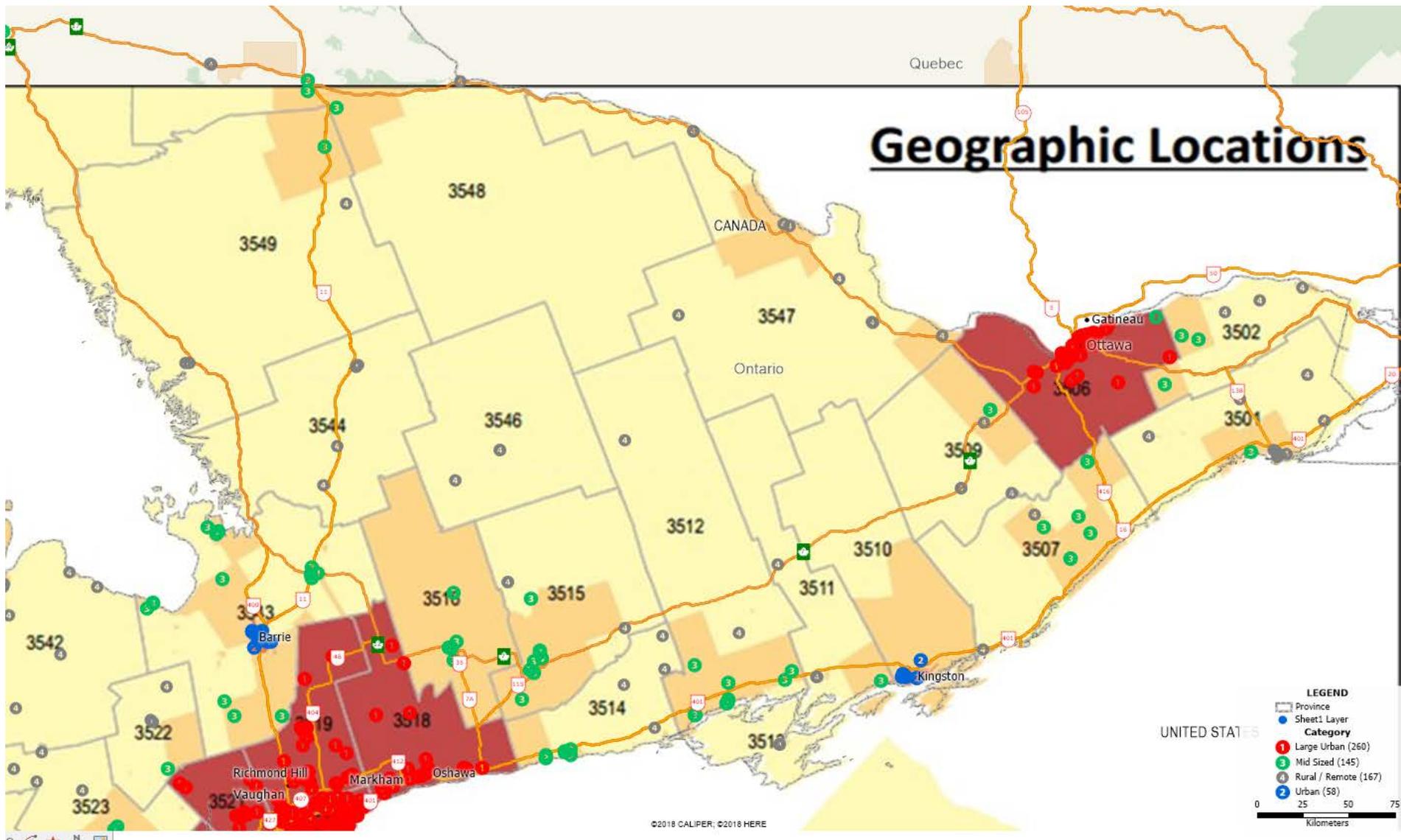
“We are looking at days to placement, the capacity in regions, trying to roll out not only what meets demand but looking at different construction costs and development charges in different regions.”

- Minister Fullerton  
in conversation  
with OLTC

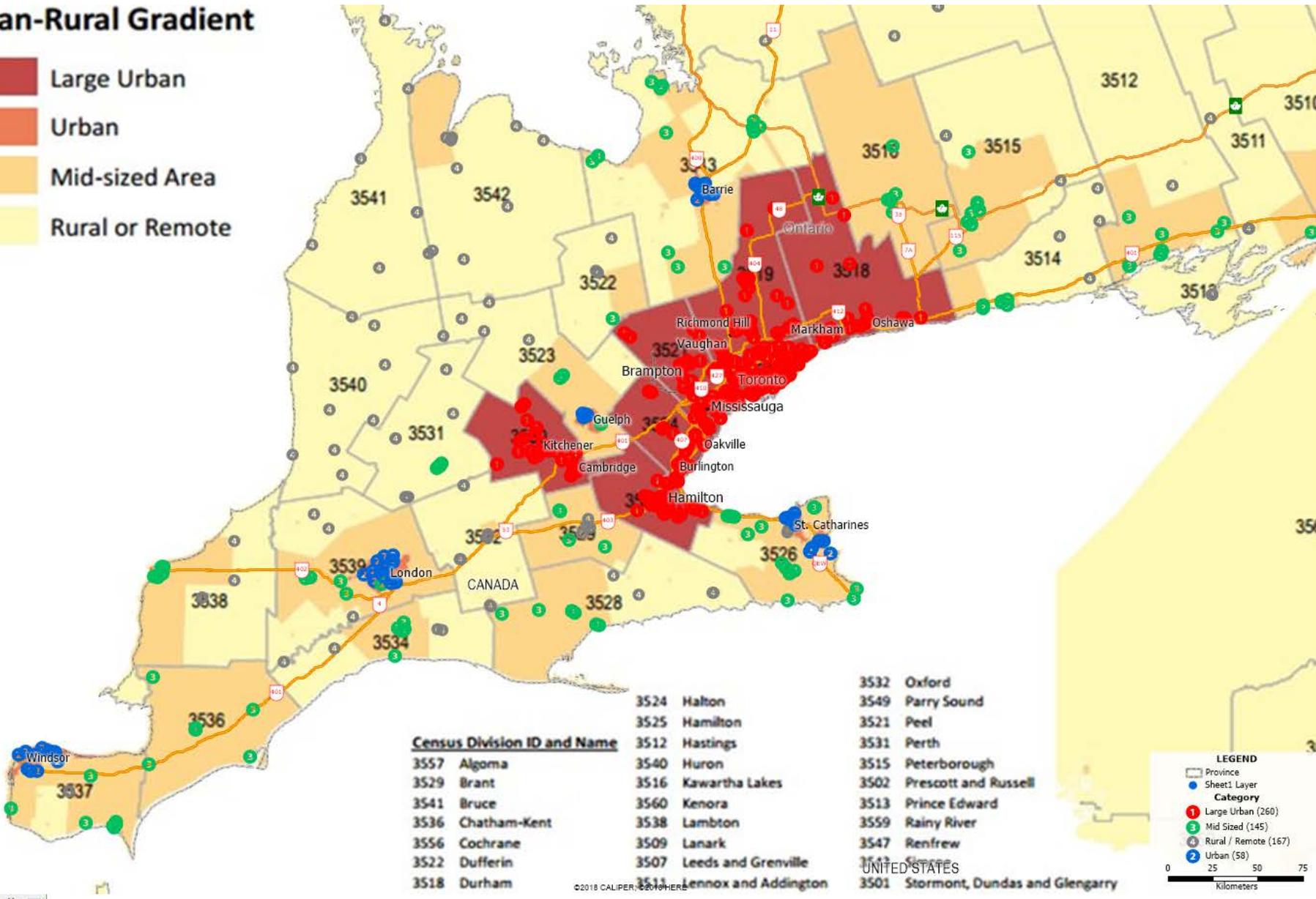
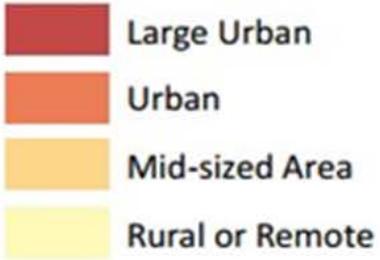
# Capital program details

		Large Urban	Urban	Mid-size	Rural
Current Construction Funding Subsidy Policy	Base CFS	\$18.03 per diem			
	Home Size	\$1.50 per diem for small ( $\leq 96$ beds), \$0.75 per diem for medium (97-160 beds), \$0 for large ( $\geq 161$ beds)			
	Basic Accommodation	Pro-rated amount for between 40%-60% basic accommodation, to a maximum of \$3.50 per diem			
New Modernized Funding Model	Incremental Addition to Base CFS	+ \$5.75 per diem	+ \$2.50 per diem	+ \$2.50 per diem	+ \$2.75 per diem
	Home Size	\$1.50 per diem for small ( $\leq 96$ beds), \$0.75 per diem for medium (97-160 beds), \$0 for large ( $\geq 161$ beds)			
	Basic Accommodation	Fixed \$2.40 per diem based upon a basic accommodation ratio $\geq 50\%$			
	% of Upfront Costs Paid at Substantial Completion	17%	17%	10%	12%

Sample impact on a mid-sized home in a mid-sized geographic location: \$31.5 million over 25 years under the old program will become \$38 million under the new program, with \$3.5 million of that coming at the completion of the project. (QP Briefing)

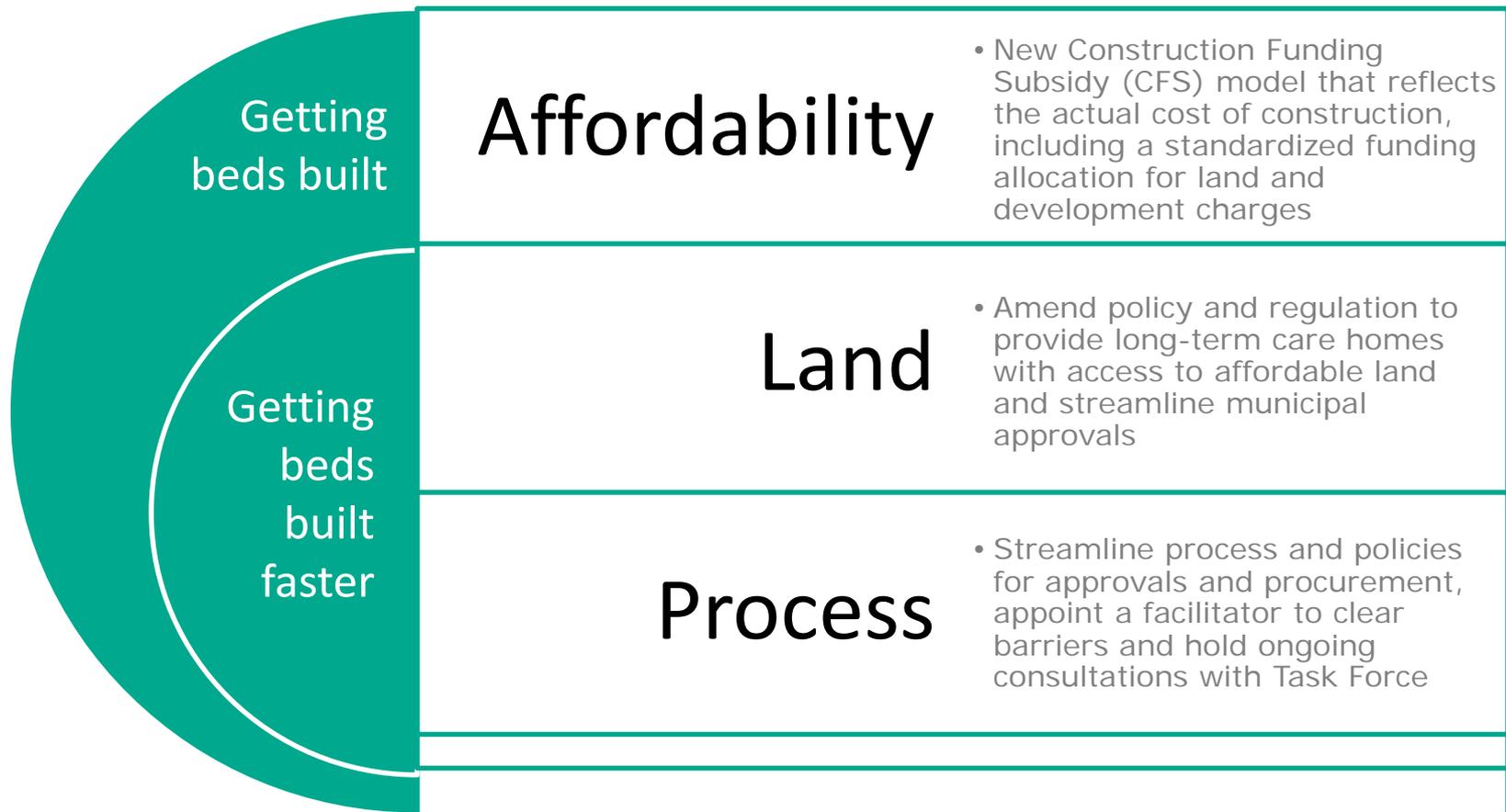


# Urban-Rural Gradient



# Recommendations to get beds built faster

The OLTCA Task Force has identified **three critical elements** to a successful capital program to improve the quality and safety of long-term care home accommodations for its vulnerable residents.



# OLTCA statement

- OLTCA has been advocating for improvements to the provincial capital program for more than 15 years.
- The success of capital programs is rooted in collaboration between the sector, all levels of government, and other health system partners.
- We are committed to working with the government to expedite the capital projects that are made feasible through this modernized program, and to continue to work together to remove any other barriers so that the majority of long-term care homes can rebuild.
- Expediting capital projects will also require a streamlined process for approvals, we look forward to working with the government to continuously improve the process so that seniors can access quality long-term care as quickly as possible. The OLTCA continues its advocacy for tangible government action that addresses longstanding systemic issues such as staffing and to re-center long-term care policy on the seniors it serves. This includes addressing the human resources emergency, reducing red tape, rethinking the operating funding model, and continuing to work together to improve the capital program.

# Next steps

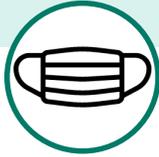
- Follow up underway with Ministry around further details, including timeline for operator meetings
- Regroup Task Force for review of program details and plan for advocacy for further program refinements

## **Thank you to members of the Capital Task Force**

peopleCare  
Southbridge  
Extendicare  
Responsive  
Jarlette  
Chartwell  
Crown Ridge Health  
primacare  
Steeves and Rozema  
Revera  
Schlegel Villages  
Sienna Senior Living  
Durham Christian Homes

# Immediate Solutions

## Wave 2 Action Plan



**Continue prioritization of Personal Protective Equipment (PPE)**



**Enhance testing and logistics for long-term care**



**Train, certify and hire an army of Infection Prevention and Control (IPAC) Specialists**



**Enhance long-term care medical and clinical support**



**Enhance and support long-term care pharmacy**



**Retrofit older homes to enable effective infection prevention and control**



**Urgently expedite capital development program**



**Digitally-enabled care**



**Health Human Resources (HHR)**



**Focus on performance monitoring and public accountability**



**Better integrate long-term care homes as a partner in the health system**

# Questions and comments

Please send follow-up questions to [info@oltca.com](mailto:info@oltca.com)